

BOARD OF DIRECTORS
JAPAN AIRLINES COMPANY, LTD.

Isao Kaneko*

President
Chairman, Flight Safety Board
Chairman, Restructuring Committee
Chairman, CS Promotion Committee
Chairman, Business Activities
Reappraisal Committee

Akio Kohno*

Executive Vice President
Executive Officer,
• *Associated Business*
• *Industrial Relations*

Shinzo Suto*

Senior Managing Director
Executive Officer, Passenger Marketing

Yoshihiko Murata*

Senior Managing Director
Executive Officer,
Operations & Engineering Group
Senior Vice President,
Engineering & Maintenance Division
Chairman, Environmental Committee

Fumio Kuwano

Managing Director
Senior Vice President, Information Systems

Satoshi Hirano

Managing Director
Senior Vice President, CS Promotion

Yukio Ootani

Managing Director
Senior Vice President, CEO for The Americas

Zenta Yokoyama

Managing Director
Senior Vice President, Corporate Planning
Chairman, Information Systems Committee

Toshio Shiota

Managing Director
Senior Vice President & General Manager,
Western Japan
Senior Vice President & Regional Manger,
Osaka

Masahide Ochi

Managing Director
Executive Officer, Airport Projects
Senior Vice President,
• *Facilities & Airport Projects*
• *General Affairs, Haneda*
• *Legal Affairs*
• *Purchasing*

Yasushi Yuasa

Managing Director
Senior Vice President & General Manager,
Flight Operations Division
Senior Vice President & General Manager,
Medical Services

Yoichiro Takada

Chairman, Flight Safety Committee
Senior Vice President,
• *Flight Safety Board*
• *Environmental Committee*
• *Flight Operations Center*
• *Operations Services*
• *Aviation Security & Risk Management*

Toshiki Okazaki

Senior Vice President & General Manager,
Eastern Japan
Senior Vice President & Regional
Manager, Tokyo

Naotaka Shibuya

Senior Vice President & General Manager,
Narita Airport
Senior Vice President, General Affairs, Narita

Mamoru Ichikawa

Senior Vice President,
Cabin Attendants Division

Takeshi Ichinosawa

Senior Vice President & General Manager,
Hokkaido
Senior Vice President & Regional Manager,
Sapporo

Katsuo Haneda

Senior Vice President & Deputy Executive
Officer, Passenger Marketing (Product
Planning & Marketing, International
Passenger Sales Planning, Advertising)

Tatsuru Fukaya

Senior Vice President,
• *Accounting*
• *Finance*
• *Revenue Accounting*

Hiroyasu Hagio

Senior Vice President & Deputy General
Manager, Flight Operations Division

Takashi Masuko

Senior Vice President & Deputy Executive
Officer, Passenger Marketing (Passenger
Marketing, Passenger Systems, Field
Management Support, Domestic Passenger
Sales Planning)

Toshiyuki Shinmachi

Senior Vice President,
• *Executive Office*
• *Public Relations*

Kazunari Yashiro

Senior Vice President & Deputy General
Manager, Corporate Planning

Akihiko Kaji

Senior Vice President & General Manager,
Kyushu
Senior Vice President & Regional Manager,
Fukuoka

Tomio Ikeuchi

Senior Vice President & General Manager,
Europe, Middle East & Africa
Senior Vice President & Regional Manager,
London

Shigeyuki Mozume

Senior Vice President,
• *Associated Business*
• *General Affairs*
• *Customer Relations*

Nukuo Miura

Senior Vice President & Deputy General
Manager, Engineering &
Maintenance Division
Senior Vice President, Maintenance
Auditing Office

Hidekazu Nishizuka

Senior Vice President,
• *Personnel & Organization Administration*
• *Industrial Relations*
Senior Vice President & Deputy General
Manager, Medical Services

Yasukazu Nishimura

Senior Vice President, Cargo & Mail

Auditors of the Board

Sadao Hara

Shosuke Machida

* *Representative Director*

(As of August 26, 1998)