

BOARD OF DIRECTORS

Japan Airlines Company, Ltd.

Isao Kaneko*

President
Chief Officer, Passenger Marketing & Sales
Chairman, Flight Safety Board
Chairman, Restructuring Committee
Chairman, Cs Promotion Committee
Chairman, Business Activities Reappraisal Committee
Chairman, Year2000 Committee

Yasushi Yuasa*

Senior Managing Director
Chief Officer, Operations & Engineering Group
Senior Vice President & General Manager,
Flight Operations Division
Senior Vice President, Flight Safety Board
Chairman, Flight Safety Committee

Zenta Yokoyama

Senior Managing Director
Chief Officer, Industrial Relations
Senior Vice President, Corporate Planning
Senior Vice President, Information Systems
Chairman, Information Systems Committee

Masahide Ochi

Senior Managing Director
Chief Officer, Airport Projects
Senior Vice President,
• Facilities & Airport Projects
• Legal Affairs
• Purchasing
• Business Activities Reappraisal
• Customer Relations

Katsuo Haneda

Managing Director
Passenger Marketing (Passenger Marketing,
International Affairs/Alliances, Mileage,
Passenger Systems, Product Planning &
Marketing, Cs Promotion)

Tatsuru Fukaya

Managing Director
Finance
• Accounting
• Finance
• Revenue Accounting

Norio Ogo

Managing Director
Senior Vice President, Engineering &
Maintenance Division
Senior Vice President, Chairman,
Environmental Committee

Toshiki Okazaki

Senior Vice President, Passenger Sales
(Domestic Passenger Sales Planning,
International Passenger Sales Planning,
Advertising)
Senior Vice President & General Manager,
Eastern Japan
Senior Vice President & Regional Manager,
Tokyo

Takashi Masuko

Senior Vice President Cabin Attendants
Division

Toshiyuki Shinmachi

Senior Vice President,
• Executive Office
• Associated Business
• Public Relations

Hidekazu Nishizuka

Senior Vice President, Human Resources
• Personnel & Organization Administration
• Industrial Relations
Senior Vice President & General Manager,
Medical Services
Senior Vice President & Deputy General
Manager, Associated Business

Hiroyuki Funayama

Senior Vice President, Operations
• Flight Operations Center
• Operations Services
• Aviation Security & Risk Management
Senior Vice President, Field Management
Support
Senior Vice President, Shareholders' Service

Juntaro Shimizu

Senior Vice President, Cargo & Mail

Shunji Kouno

Senior Vice President

Ken Moroi

Senior Vice President

Corporate Auditors of the Board

Sadao Hara

Yasunaka Furukawa

Yo Kurosawa

Yoshihisa Akiyama

* Representative Director

(As of June 29, 1999)