

JAL and Its Subsidiaries and Affiliates

Air Transport

- JAPAN AIRLINES CO., LTD.
- J AIR CO., LTD.
- JAL EXPRESS CO., LTD.
- JALWAYS CO., LTD.
- JAPAN ASIA AIRWAYS CO., LTD.
- JAPAN TRANS OCEAN AIR CO., LTD.
- RYUKYU AIR COMMUTER CO., LTD.

Air Cargo

- ABC SKY-PARTNERS INC.
- CONTACT AIR CARGO SERVICES, INC.
- CONTACT MIDWEST INC.
- DAIWA AIRPORT SERVICE CO., LTD.
- F.B. ON BOARD COURIER SERVICES INC.
- FACT INC
- FAIRWAY EXPRESS CO, LTD.
- FLEETPAK ENTERPRISES PTE. LTD.
- FUKUOKA AIR CARGO TERMINAL CO., LTD
- GLOBAL LOGISTICS SYSTEM ASIA COMPANY LTD.
- GLOBAL LOGISTICS SYSTEM ASIA PACIFIC CO., LTD.
- GLOBAL LOGISTICS SYSTEM WORLDWIDE GMBH
- INTEGRATED EXPRESS LIMITED
- JAL KANSAI AIRCARGO SYSTEM CO., LTD.
- JAL LOGISTICS INC.
- JALTOS CO., LTD.
- JET FRESH THAILAND CO., LTD.
- J-TRANS CO. LTD.
- JUPICOM COMPANY LIMITED
- JUPITER AIR LIMITED
- JUPITER AIR (CANADA) LTD.
- JUPITER AIR (HONG KONG) LIMITED
- JUPITER AIR (UK) LIMITED
- JUPITER AIR OCEANIA LIMITED
- JUPITER AIR SERVICES (MALAYSIA) SDN. BHD.
- JUPITER JAPAN CO., LTD.
- JUPITER LOGISTICS PHILIPPINES, INC.
- JUPITER PACIFIC FORWARDING JOINT VENTURE CO., LTD.
- JUPITER SINGAPORE PTE. LTD.
- LANOVAC, INC.
- MERCURY INTERNATIONAL CO., LTD.
- NISHINIHON AIR CARGO SERVICE COMPANY LIMITED
- NISHINIHON PASSENGER SERVICE CO., LTD.
- OSAKA AIR MAIL CO., LTD. *UNOFFICIAL
- OVER SEAS AIR CARGO CO., LTD.
- PAN JUPITER TRANSPORT CO., LTD.
- SHEEN CHART LIMITED
- SOUTHERN TRANSPORT SERVICE
- TOKYO AIR CARGO CITY TERMINAL CO., LTD.
- TRENDY AIR SERVICES SDN. BHD.
- U-FREIGHT JAPAN CO., LTD.
- WHOLESALE COURIER (S) PTE. LTD.

Aircraft Fuels

- CHITOSE AIRPORT FUELLING FACILITIES COMPANY, LTD.
- FUKUSHIMA AIRPORT FUELLING FACILITIES CO., LTD.
- HIROSHIMA AIRPORT FUELLING FACILITIES COMPANY, LTD.
- JAMAL INC.
- JAPAN AIRPORT FUELING SERVICE CO., LTD.
- JAPAN FUEL TRADING CO., LTD.
- KOKUSAI AVIATION FUELING CO., LTD.
- OKINAWA FUELING FACILITIES CO., LTD.
- OSAKA HYDRANT CO., LTD.
- PACIFIC AIRCRAFT & AIRPORT SERVICE CO., LTD.
- PACIFIC FUEL TRADING CORPORATION
- SAGA AIRPORT FUELING FACILITIES CO., LTD.

Aircraft Maintenance

- AIR COMPONENT MAINTENANCE COMPANY
- AIRPORT ENGINEERING & SERVICE CO., LTD.
- FUKUOKA A.E.C. CO., LTD.
- JAL AERO MAINTENANCE CO., LTD.
- JAL AVIONICS CO., LTD.
- JAL COMPONENT TECHNOLOGY CO., LTD.
- JAL ENGINE TECHNOLOGIES CO., LTD.
- JAL FLIGHT ACADEMY CO., LTD.
- JAL MAINTENANCE SERVICE CO., LTD.
- JAL NARITA AIRCRAFT MAINTENANCE CO., LTD.
- JAMCO CORPORATION
- JAPAN TURBINE TECHNOLOGIES CO., LTD.
- KANTO KIBYO CO., LTD.
- KUKOU BOUSAI CO., LTD.
- NARITA A.E.C. SERVICE CO., LTD.
- NIHON SERVICE CO., LTD.
- OAS MAINTENANCE CO., LTD.

Airport-Related Services

- ABC AIRPORT SERVICE INC.
- AGP DEVELOPMENT CO., LTD.
- AGP HOKKAIDO CO., LTD.
- AGP KANSAI CO., LTD.
- AGP KYUSHU CO., LTD.
- AGS AIR CARGO SERVICE COMPANY, LIMITED
- AIRPORT AVIATION SERVICE CO., LTD.
- AIRPORT FACILITIES CO., LTD.
- AIRPORT GROUND SERVICE CO., LTD.
- AVIX NAGASAKI CO., LTD
- FUKUOKA AIRPORT BUILDING CO., LTD.
- FUKUOKA TAS CORPORATION
- FUKUSHIMA INTERNATIONAL SERVICE CO., LTD.
- HOKKAIDO PASSENGER SERVICE CO., LTD.
- JAL AVIATION CONSULTING INCORPORATED
- JAL FRONTIER CO., LTD.
- JAL HAWAII, INCORPORATED
- JAL PASSENGER SERVICES AMERICA, INC.
- JAL PLUS CO., LTD.
- JAL SKY HAKODATE CO., LTD.
- JAL SKY OSAKA CO., LTD.
- JAL SKY SERVICE CO., LTD.
- JAL TOHOKU INTERNATIONAL SERVICE CO., LTD.
- JAL WAVE CO., LTD.
- JAL WING CO., LTD.
- JAPAN AIRPORT GROUND POWER CO., LTD.
- JAPAN GROUND SERVICE CO., LTD.
- JAPAN SECURITY SUPPORT CO., LTD.
- JLCOS COMPANY, LTD.
- JUPITER GROUND SERVICE LIMITED
- KANSAI AIRPORT GROUND SERVICE CO., LTD.
- KYUSHU AIRPORT SERVICE CO., LTD.
- KYUSHU INTERNATIONAL SERVICE CO., LTD.
- LAO-JAPAN AIRPORT TERMINAL SERVICES CO., LTD.
- NAGOYA GROUND SERVICE CO., LTD.
- NAGOYA INTERNATIONAL SERVICE CO., LTD.
- NAHA AIRPORT GROUND SERVICE CO., LTD.
- NAHA AIRPORT PASSENGER SERVICE CO., LTD.
- NEW CHITOSE AIRPORT SERVICE CO., LTD.
- NISHINIHON AIRPORT SERVICE CO., LTD.
- OKINAWA AIRPORT SERVICE CO., LTD.
- SANEI MAINTENANCE CO., LTD.
- SERVICE CREATION INC.
- SHIMOJISHIMA AIRPORT FACILITY CO., LTD.
- SUN MAINTENANCE CO., LTD.
- TOKYO CITY AIR TERMINAL CO., LTD.

TSURUYA KOGYO CO., LTD.

Catering

- AAS CATERING CO.,LTD.
- CATE CO., LTD.
- HIROSHIMA CATERING CO., LTD.
- INTERNATIONAL CATERING LTD.
- INTERNATIONAL IN-FLIGHT CATERING CO., LTD.
- JAL ROYAL CATERING CO., LTD.
- NAGOYA AIR CATERING CO., LTD.
- NARITA DRY ICE CO., LTD.
- NIHON FOOD SERVICE CO., LTD.
- NIKKO INFLIGHT CATERING CO., LTD.
- OKINAWA CATERING SERVICE CO., LTD.
- TFK CORPORATION
- TFK DEVELOPMENT CO., LTD.
- TFK INTERNATIONAL (N,Z) LIMITED
- YAMATO SHOKUZAI CO., LTD.

Cultural Activities and Publishing

- CHICAGO TOKYO TELEVISION, INC.
- JAL ACADEMY CO., LTD.
- JAL BUSINESS SERVICE CO., LTD.
- JAL BUSINESS SERVICE MINAMI KYUSYU CO., LTD.
- JAL CULTURAL DEVELOPMENT CO., LTD.
- JAL INTERNATIONAL SERVICE INC.
- JAL PLANNING CO., LTD.
- JAL SUNLIGHT CO., LTD.
- OFFICIAL FILING CO., LTD.
- SINO ASIA CULTURE ENTERPRISE CORPORATION
- TOURISM ESSENTIALS INC.
- WINDS PUBLICATIONS CO., LTD.

Financial Services

- ACRES LEASING CO., LTD.
- AILERON LEASING CO., LTD.
- AIMS LEASING CO., LTD.
- ALIVE INSURANCE PTE., LTD.
- AVIONET LEASING INC.
- AVIONET LEASING LTD.
- CAMBER LEASING CO., LTD.
- FANS LEASING CO., LTD.
- FILLET LEASING CO., LTD.
- FLAP LEASING CO., LTD.
- GEAR LEASING CO., LTD.
- HIGH SKY LEASING CO., LTD.
- HONEYCOMB LEASING CO., LTD.
- HORIZONTAL LEASING CO.,LTD.
- JAL CAPITAL CORPORATION
- JAL FINANCE CORPORATION.
- JAL FINANCE EUROPE B.V.
- JAL FSC LESSEE (CHI) COMPANY, LTD.
- JAL FSC LESSEE (NC) COMPANY, LTD.
- JAL FSC LESSEE (NC2) COMPANY, LTD.
- JAL FSC LESSEE (PB) COMPANY, LTD.
- JAL FSC LESSEE (PB2) COMPANY, LTD.
- JAL LEASING (AMERICA), INC.
- JAL LEASING (CAYMAN) CO., LTD.
- JAL LEASING (NETHERLANDS) B.V.
- JAL LEASING ASSET MANAGEMENT CO., LTD.
- JAL LEASING COMPANY, LIMITED
- JALCARD INC.
- JET LINER LEASING CO., LTD.
- JF CARIB A.E.C.
- JL AIRCRAFT LEASING CO., LTD.
- JLMC AVIATION SERVICE CO., LTD.
- KEEL LEASING CO., LTD.
- LIFT LEASING CO., LTD.
- NACELLE LEASING CO., LTD.
- PACIFIC BUSINESS BASE, INC.
- PACIFIC WORLD CORPORATION
- PITOT LEASING CO., LTD.
- PNEUMATIC LEASING CO., LTD.
- PULSEJET LEASING CO., LTD.
- PYLON LEASING CO., LTD.

- RAM JET LEASING CO., LTD.
- REDOME LEASING CO., LTD.
- RIB LEASING CO., LTD.
- RUDDER LEASING CO., LTD.
- SCRUM JET LEASING CO., LTD.
- SELCAL LEASING CO., LTD.
- SLAT LEASING CO., LTD.
- SPAR LEASING CO., LTD.
- SPINNER LEASING CO., LTD.
- STABILIZER LEASING CO., LTD.
- STAR JET LEASING CO., LTD.
- STRINGER LEASING CO., LTD.
- SUBSONIC LEASING CO., LTD.
- TAB LEASING CO., LTD.
- TILLER LEASING CO., LTD.
- TOGA LEASING CO., LTD.
- TRIM LEASING CO., LTD.
- TRIPLE A LIMITED
- TWIN CRANE LEASING CO., LTD.
- WINGLET LEASING CO., LTD.

Hotel and Travel Services

- J PRO CO., LTD.
- MICRONESIAN HOSPITALITY, INC.
- A AND P TRAVEL, INC.
- AIRPORT HOTEL MANAGEMENT CO., LTD.
- AMERASIA REPRESENTACIONES C.A.
- ASIA CREATIVE TOURS CO., LTD.
- ASIA CREATIVE TOURS HONGKONG LTD.
- AXESS INTERNATIONAL NETWORK, INC.
- BENKAY (U.S.A.), INC.
- CARGO CREATIVE SERVICE CO., LTD.
- CHITOSE INTERNATIONAL HOTEL CO., LTD.
- COCOS LAGOON DEVELOPMENT CORPORATION
- COCOS LAGOON UTILITY CORPORATION
- CREATIVE GREETING SERVICE, INC.
- CREATIVE MARKETING MANAGEMENT, INC.
- CREATIVE REISE GMBH
- CREATIVE TOURS (EUROPE) B.V.
- CREATIVE TOURS (SINGAPORE) PTE LTD.
- CREATIVE TOURS (SPAIN) S.A.
- CREATIVE TOURS (THAILAND) CO., LTD.
- CREATIVE TOURS DÜSSELDORF GMBH
- CREATIVE TOURS LTD.
- CREATIVE TOURS MICRONESIA, INC.
- CREATIVE TOURS (ASIA) PTE LTD.
- CREATIVE TOURS (HOLLAND) B.V.
- CREATIVE TRAVEL (TAIWAN) LTD.,
- EURO CREATIVE TOURS (UK) LTD.
- FOOD DESIGN INC.
- HOTEL NIKKO OF BEVERLY PARK, INC.
- HAWAII HOTEL RESERVATION SYSTEM, INC.
- HOKKAIDO TOUR SYSTEM CO., LTD.
- HOTEL NEW NIKKO DE PARIS S.A.S.
- HOTEL NIKKO LONGBAI SHANGHAI
- HOTEL NIKKO (U.S.A.), INC.
- HOTEL NIKKO ANNUPURI CO., LTD.
- HOTEL NIKKO DE PARIS S.A.
- HOTEL NIKKO MICRONESIA, INC.
- HOTEL NIKKO OF HONOLULU, INC.
- HOTEL NIKKO OF NEW YORK, INC.
- HOTEL NIKKO OF SAN FRANCISCO, INC.
- HOTEL NIKKO OSAKA CO., LTD.
- HOTEL NIKKO SAIPAN, INC.
- HOTEL NIKKO SHANGHAI INVESTMENT CORPORATION
- HOTELES NIKKO S.A. DE C.V.
- HUAYA DEVELOPMENT CO., LTD.
- IHILANI RESORT, INC.
- IMPERIAL TRAVEL SERVICE CO., LTD.
- INCONTRA, INC.
- INDO JAPAN AIR SERVICES PVT. LTD.
- INTERNATIONAL FOODS CO., LTD.
- J INTER CO., LTD. *UNOFFICIAL
- JAL HOTELS COMPANY LTD.
- JAL PLAZA CO., LTD.
- JAL SALES NETWORK CO., LTD.
- JALPAK CO., LTD.
- JALPAK DE MEXICO S.A. DE C.V.
- JALPAK HOLDING U.S.A., INC.
- JALPAK INTERNATIONAL OCEANIA PTY LIMITED
- JALPAK SERVICE INC.
- JALSTORY CO., LTD.
- JALTOUR GMBH
- JAPAN AIRLINES DEVELOPMENT GMBH DÜSSELDORF
- JAPAN COUPON SERVICE CO., LTD.
- JAPAN TOUR SYSTEM KYUSHU CO., LTD.
- JAPAN TOURS SYSTEM CO., LTD.
- JAPAN TOURS SYSTEM EHIME CO., LTD.
- JAPAN TOURS SYSTEM FUKUSHIMA CO., LTD.
- JAPAN TOURS SYSTEM HIROSHIMA CO., LTD.
- JAPAN TOURS SYSTEM SAGA CO., LTD.
- JAPAN TOURS SYSTEM TOCHIGI CO., LTD.
- JCT INTERNATIONAL (FRANCE) S.A.
- JDC (PACIFIC) LTD.
- JDC GUAM INC.
- JHC GLOBAL SERVICE CO., LTD.
- JIMNA LIMITED
- MTJ DEVELOPMENT SDN. BHD.
- NAHA GENERAL BUILDING SERVICE CO., LTD.
- NANSEI MARKETING AND DISTRIBUTION PLANNING CO.,LTD
- NANSEI TOURIST DEVELOPMENT CO., LTD.
- NARITA NIKKO HOTEL CO., LTD.
- NEW NIKKO HOTEL CO., LTD.
- NIKKO CREATIVE SERVICE S.A.
- NIKKO HOTEL MANAGEMENT (THAILAND) CO., LTD.
- NIKKO HOTELS (U.K.) LTD.
- NIKKO HOTELS AUSTRALIA PTY. LTD.
- OKUMA BEACH LAND CO., LTD.
- ORIENT DYNAMIC CO., LTD.
- ORIENT NETWORK (HONG KONG) LTD.
- ORIENT NETWORK (SINGAPORE) PTE LTD.
- ORIENT NETWORK JAPAN CO., LTD.
- ORIENT NETWORK TOURS & TRAVEL (M) SDN BHD.
- ORIENT NETWORK(INTERNATIONAL) PTE LTD.
- P.T. TAURINA TRAVEL JAYA
- PACIFIC AIR SERVICE CO., LTD.
- PACIFICO CREATIVE SERVICE HAWAII, INC.
- PACIFICO CREATIVE SERVICE, INC.
- PAN PACIFIC HOTELIERS, INC.
- PANAS LIMOUSINE SERVICE S.A.R.L.
- REISEBURO CREATIVE TOURS GES.M.B.H
- SATELLITE TOURS CO., LTD.
- SHURI KANKO CO., LTD.
- STS ENTERPRISE INC.
- SUN INTERNATIONAL TRAVEL, INC.
- SUPER SONIC TOURIST INC.
- TNN GUAM INC.
- TOKYO BAY RESTAURANT CO., LTD.
- TOKYO HUMANIA ENTERPRISE INC.
- TOUR CREATE, INC.
- TRANS QUALITY, INC.
- TRAVEL MARKETING SERVICE, INC.
- TROPICAL LAUNDRY AND LINEN SUPPLY CO., LTD.
- UNIVERSAL HOLIDAYS INC.
- VIEW WORLD COMPANY LIMITED

Information Services

- AVICOM JAPAN CO., LTD.
- AVIONET (THAILAND) COMPANY LTD.
- AVIONET (USA) LTD.
- AVIONET COMPUTER LTD.
- AVIONET (H.K.) LTD.
- JAL AVIONET SYSTEMS, INC.
- JAL AVIONET (EUROPE) LTD.
- JAL INFORMATION TECHNOLOGY CO., LTD.
- NANSEI COMPUTER AND COMMUNICATION

SYSTEM DEVELOPMENT CO., LTD.

POWERED AGE CRPORATION

Leisure and Tourism Services

- ASIA WINDS DEVELOPMENT CO., LTD.
- HIROKAWA RESORT TOWN CO., LTD.
- J & N CRUISE PTE., LTD.
- JAPAN SUBMARINE TOURISM CO., LTD
- KGC MANAGEMENT, INC.
- TOMAKOMAI RYOKKA KAIHATSU CO., LTD.

Limousine Services

- AIRPORT TRANSPORT SERVICE CO., LTD.
- AZUMA KOTSU CO., LTD. *UNOFFICIAL
- KANSAI AIRPORT TRANSPORTATION ENTERPRISE
- OSAKA AIRPORT TRANSPORT CO., LTD.
- SOUTHERN AIRPORT KOTSU CO., LTD.

Real Estate and Construction

- BLANCO VENDE, LTD.
- GLOBAL BUILDING CO., LTD.
- JAL CONSTRUCTION CO., LTD.
- JAPAN AIRLINES MANAGEMENT CORP.
- KOKEN CO., LTD. *UNOFFICIAL
- PACIFIC INVESTMENT HOLDINGS CORPORATION
- REAL KEEN LTD.
- RINKU FACILITIES CO., LTD.
- TERMINAL ONE MANAGEMENT INC.
- TOKYO FLIGHT KITCHEN RESTAURANTES LTDA.

Technology Development

HSST DEVELOPMENT CORPORATION

Trading

- AGS COMMERCE CO., LTD.
- INTERNATIONAL AIRPORT CLEANING CO., LTD.
- JAL TRADING AMERICAS, INC.
- JAL TRADING ASIA CO., LTD.
- JAL TRADING BLUE SKY, INC.
- JAL TRADING HAWAII INC.
- JAL TRADING U.K. LTD.
- JAL TRADING, INC.
- JAL/DFS DUTY FREE SHOPPERS CO., LTD.
- MARUYOSHI CO., LTD.
- NEW TOKYO SERVICE CO., LTD.
- NICCO LETTA
- NJS COMPANY, LTD.
- NORDIS CO., LTD.
- SHURI RYUTSU LIMITED.
- TOKYO KINAI YOHIN SEISAKUSHO CO., LTD.
- TOKYO KOKU CLEANING CO., LTD.

• Indicates subsidiaries and affiliates in which JAL has direct equity investments.