

### Air Transport

- JAPAN AIRLINES CO., LTD.
- J-AIR CO., LTD.
- JAL EXPRESS CO., LTD.
- JALWAYS CO., LTD.
- JAPAN ASIA AIRWAYS CO., LTD.
- JAPAN TRANS OCEAN AIR CO., LTD.
- RYUKYU AIR COMMUTER CO., LTD.

### Air Cargo

- CARGO COMMUNITY SYSTEM JAPAN CO.,LTD.
- CONTACT AIR CARGO SERVICES,INC.
- CONTACT MIDWEST INC.
- DAIWA AIRPORT SERVICE CO., LTD.
- F.B. ON BOARD COURIER SERVICES INC.
- FACT INC
- FAIRWAY EXPRESS CO.,LTD.
- FLEETPAK ENTERPRISES PTE. LTD.
- FUKUOKA AIR CARGO TERMINAL CO.,LTD.
- GLOBAL LOGISTICS SYSTEM ASIA PACIFIC CO., LTD.
- GLOBAL LOGISTICS SYSTEM WORLDWIDE GMBH
- INTEGRATED EXPRESS LIMITED
- JAL CARGO SALES CO., LTD.
- JAL KANSAI AIRCARGO SYSTEM CO., LTD.
- JAL LOGISTICS INC.
- JALTOS CO., LTD.
- JAPAN AIR MAIL CO., LTD.
- J-TRANS
- JUPICOM COMPANY LIMITED
- JUPITER AIR (CANADA) LTD.
- JUPITER AIR (HONG KONG) LIMITED
- JUPITER AIR (UK) LIMITED
- JUPITER AIR LIMITED
- JUPITER AIR OCEANIA LIMITED
- JUPITER AIR SERVICES(MALAYSIA) SDN. BHD.
- JUPITER JAPAN CO., LTD.
- JUPITER LOGISTICS PHILIPPINES, INC.
- JUPITER PACIFIC FORWARDING JOINT VENTURE CO., LTD.
- JUPITER SINGAPORE PTE. LTD.
- LANOVAC,INC.
- MERCURY INTERNATIONAL CO., LTD.
- NISHINIHON AIR CARGO SERVICE COMPANY LIMITED
- NISHINIHON PASSENGER SERVICE CO., LTD.
- OSAKA AIR MAIL CO.,LTD.
- PAN JUPITER TRANSPORT CO., LTD.
- TOKYO AIR CARGO CITY TERMINAL CO., LTD.
- TRENDY AIR SERVICES SDN.BHD.
- U-FREIGHT JAPAN CO.,LTD.
- WHOLESALE COURIER (S) PTE. LTD.

### Aircraft Fuels

- CHITOSE AIRPORT FUELLING FACILITIES COMPANY,LTD.
- FUKUSHIMA AIRPORT FUELLING FACILITIES CO., LTD.
- HIROSHIMA AIRPORT FUELLING FACILITIES COMPANY,LTD.
- JAMAL INC.
- JAPAN AIRPORT FUELING SERVICE CO., LTD.
- JAPAN FUEL TRADING CO.,LTD.
- KOKUSAI AVIATION FUELING CO., LTD.
- OKINAWA FUELING FACILITIES CO., LTD.
- OSAKA HYDRANT CO., LTD.
- PACIFIC AIRCRAFT & AIRPORT SERVICE CO., LTD.
- PACIFIC FUEL TRADING CORPORATION
- SAGA AIRPORT FUELING FACILITIES CO., LTD.

### Aircraft Maintenance

- AIR COMPONENT MAINTENANCE COMPANY
- AIRPORT ENGINEERING & SERVICE CO.,LTD.
- FUKUOKA A.E.C.
- JAL AVIATION TECHNOLOGIES CO.,LTD.
- JAL ENGINE TECHNOLOGIES CO.,LTD.
- JAL MAINTENANCE SERVICE CO., LTD.
- JAL NARITA AIRCRAFT MAINTENANCE CO., LTD.
- JAL TOKYO AIRCRAFT MAINTENANCE CO.,LTD.
- JAMCO CORPORATION
- JAPAN TURBINE TECHNOLOGIES CO., LTD.
- KANTO KIGYO CO., LTD.
- KBK CORPORATION
- NARITA A.E.C. SERVICE
- NIHON SERVICE CO., LTD.
- OAS MAINTENANCE CO., LTD.

### Airport-Related Services

- ABC AIRPORT SERVICE INC.
- ABC SKY-PARTNERS INC.
- AGP CORPORATION
- AGP DEVELOPMENT CO., LTD.
- AGP HOKKAIDO CO., LTD.
- AGP KANSAI CO., LTD.
- AGP KYUSHU CO., LTD.
- AGS AIR CARGO SERVICE COMPANY,LIMITED
- AIR FLITE JAPAN CORPORATION
- AIRPORT AVIATION SERVICE CO.,LTD.
- AIRPORT FACILITIES CO., LTD.
- AIRPORT GROUND SERVICE CO.,LTD.
- AVIX NAGASAKI CO.,LTD
- FUKUOKA AIRPORT BUILDING CO., LTD.
- FUKUOKA TAS CORPORATION
- FUKUSHIMA INTERNATIONAL SERVICE CO., LTD.
- HOKKAIDO PASSENGER SERVICE CO., LTD.
- J SOUTHERN SKY SERVICE CO., LTD.
- JAL AVIATION CONSULTING INCORPORATED
- JAL FRONTIER CO., LTD.
- JAL HAWAII, INCORPORATED
- JAL KYUSHU SERVICE CO., LTD.
- JAL PASSENGER SERVICES AMERICA INCORPORATED
- JAL PLAZA CO., LTD.
- JAL PLUS CO.,LTD.
- JAL SKY HAKODATE CO.,LTD.
- JAL SKY OSAKA CO., LTD.
- JAL SKY SERVICE CO., LTD.
- JAL TOHOKU INTERNATIONAL SERVICE CO., LTD.
- JAL WAVE CO., LTD.
- JAL WING CO., LTD.
- JAPAN GROUND SERVICE CO., LTD.
- JAPAN SECURITY SUPPORT CO., LTD.
- JAPAN TRANSPORTATION ENGINEERING CORP.
- JLCOS COMPANY, LTD.
- JUPITER GROUND SERVICE LIMITED
- KANSAI AIRPORT GROUND SERVICE CO.,LTD.
- KOKUNAISEN DOTCOM CO.,LTD.
- KYUSHU AIRPORT SERVICE CO., LTD.
- LAO-JAPAN AIRPORT TERMINAL SERVICES CO., LTD.
- NAGOYA GROUND SERVICE CO., LTD.
- NAGOYA INTERNATIONAL SERVICE CO., LTD.
- NAHA AIRPORT GROUND SERVICE CO., LTD.
- NAHA AIRPORT PASSENGER SERVICE CO., LTD.
- NEW CHITOSE AIRPORT SERVICE CO.,LTD.
- NISHINIHON AIRPORT SERVICE CO., LTD.

- OKINAWA AIRPORT SERVICE CO., LTD.
- SANEI MAINTENANCE CO., LTD.
- SERVICE CREATION INC.
- SHIMOJISHIMA AIRPORT FACILITY CO., LTD.
- SUN MAINTENANCE CO., LTD.
- TOKYO CITY AIR TERMINAL CO., LTD.
- TSURUYA KOGYO CO., LTD.

### Catering

- AAS CATERING CO.,LTD.
- CATE CO., LTD.
- HIROSHIMA CATERING CO., LTD.
- INTERNATIONAL CATERING LTD.
- INTERNATIONAL IN-FLIGHT CATERING CO., LTD.
- JAL ROYAL CATERING CO., LTD.
- NAGOYA AIR CATERING CO., LTD.
- NARITA DRY ICE CO., LTD.
- NIHON FOOD SERVICE CO., LTD.
- NIKKO INFLIGHT CATERING CO.,LTD.
- OKINAWA CATERING SERVICE CO., LTD.
- TFK CORPORATION
- TFK DEVELOPMENT CO., LTD.
- TFK INTERNATIONAL (N,Z) LIMITED
- YAMATO SHOKUZAI CO., LTD.

### Cultural Activities and Publishing

- CHICAGO TOKYO TELEVISION, INC.
- JAL ACADEMY CO., LTD.
- JAL BUSINESS SERVICE CO., LTD.
- JAL BUSINESS SERVICE MINAMI KYUSYU CO., LTD.
- JAL CULTURAL DEVELOPMENT CO., LTD.
- JAL INTERNATIONAL SERVICE INC.
- JAL PLANNING CO., LTD.
- JAL SUNLIGHT CO., LTD.
- OFFICIAL FILING CO., LTD.
- SINO ASIA CULTURE ENTERPRISE CORPORATION
- TOURISM ESSENTIALS INC.
- WINDS PUBLICATIONS CO., LTD.

### Financial Services

- ACRES LEASING CO., LTD.
- AILERON LEASING CO., LTD.
- AIMS LEASING CO., LTD.
- ALIVE INSURANCE PTE.,LTD.
- AVIONET LEASING INC.
- AVIONET LEASING LTD.
- BLADE LEASING CO., LTD.
- CAMBER LEASING CO., LTD.
- FAIRING LEASING CO., LTD.
- FANS LEASING CO., LTD.
- FILLET LEASING CO., LTD.
- FLAP LEASING CO., LTD.
- GEAR LEASING CO., LTD.
- HIGH SKY LEASING CO., LTD.
- HONEYCOMB LEASING CO., LTD.
- HORIZONTAL LEASING CO.,LTD.
- JAL CAPITAL CORPORATION
- JAL FINANCE CORPORATION.
- JAL FINANCE EUROPE B.V.
- JAL FSC LESSEE (CHI) COMPANY, LTD.
- JAL FSC LESSEE (NC) COMPANY, LTD.
- JAL FSC LESSEE (NC2) COMPANY, LTD.
- JAL FSC LESSEE (PB) COMPANY, LTD.
- JAL FSC LESSEE (PB2) COMPANY, LTD.
- JAL GROUP FINANCE CORPORATION
- JAL LEASING (AMERICA),INC.
- JAL LEASING (NETHERLANDS) B.V.
- JAL LEASING ASSET MANAGEMENT CO., LTD.
- JAL LEASING COMPANY,LIMITED
- JALCARD INC.
- JET LINER LEASING CO., LTD.
- JF CARIB A.E.C.
- JL AIRCRAFT LEASING CO., LTD.
- JLMC AVIATION SERVICE CO., LTD.
- KEEL LEASING CO., LTD.

LIFT LEASING CO., LTD.  
 NACELLE LEASING CO., LTD.  
 ● PACIFIC BUSINESS BASE, INC.  
 ● PACIFIC WORLD CORPORATION  
 PITOT LEASING CO., LTD.  
 PLY LEASING CO., LTD.  
 PNEUMATIC LEASING CO., LTD.  
 PULSEJET LEASING CO., LTD.  
 PYLON LEASING CO., LTD.  
 RAM JET LEASING CO., LTD.  
 REDOME LEASING CO., LTD.  
 RIB LEASING CO., LTD.  
 RUDDER LEASING CO., LTD.  
 SCRUM JET LEASING CO., LTD.  
 SELCAL LEASING CO., LTD.  
 SLAT LEASING CO., LTD.  
 SPAR LEASING CO., LTD.  
 SPINNER LEASING CO., LTD.  
 STABILIZER LEASING CO., LTD.  
 STAR JET LEASING CO., LTD.  
 STRINGER LEASING CO., LTD.  
 SUBSONIC LEASING CO., LTD.  
 TAB LEASING CO., LTD.  
 TILLER LEASING CO., LTD.  
 TOGA LEASING CO., LTD.  
 TRANSPONDER LEASING CO., LTD.  
 TRIM LEASING CO., LTD.  
 ● TRIPLE A LIMITED  
 TWIN CRANE LEASING CO., LTD.  
 WINGLET LEASING CO., LTD.

#### Hotel and Travel Services

A AND P TRAVEL, INC.  
 AIRPORT HOTEL MANAGEMENT CO., LTD.  
 AMERASIA REPRESENTACIONES C.A.  
 ASIA CREATIVE TOURS CO., LTD.  
 ASIA CREATIVE TOURS HONGKONG LTD.  
 ● AXESS INTERNATIONAL NETWORK, INC.  
 ● BENKAY (U.S.A.), INC.  
 CARGO CREATIVE SERVICE CO., LTD.  
 CHITOSE INTERNATIONAL HOTEL CO., LTD.  
 ● COCOS LAGOON DEVELOPMENT CORPORATION  
 COCOS LAGOON UTILITY CORPORATION  
 CREATIVE GREETING SERVICE, INC.  
 CREATIVE MARKETING MANAGEMENT, INC.  
 CREATIVE REISE GMBH  
 CREATIVE TOURS (EUROPE) B.V.  
 CREATIVE TOURS (SINGAPORE) PTE.LTD.  
 CREATIVE TOURS (SPAIN) S.A.  
 CREATIVE TOURS DUSSELDORF GMBH  
 CREATIVE TOURS LTD.  
 CREATIVE TOURS(HOLLAND) B.V.  
 CREATIVE TRAVEL (TAIWAN) LTD.,  
 EURO CREATIVE TOURS (UK) LTD.  
 FOOD DESIGN INC.  
 HOTEL NIKKO OF BEVERLY PARK, INC.  
 HAWAII HOTEL RESERVATION SYSTEM, INC.  
 HOKKAIDO TOUR SYSTEM CO., LTD.  
 HOTEL NEW NIKKO DE PARIS S.A.S.  
 HOTEL NIKKO (U.S.A.), INC.  
 ● HOTEL NIKKO ANNUPURI  
 HOTEL NIKKO LONGBAI SHANGHAI  
 HOTEL NIKKO MICRONESIA, INC.  
 ● HOTEL NIKKO OF NEW YORK, INC.  
 ● HOTEL NIKKO OF SAN FRANCISCO, INC.  
 HOTEL NIKKO OSAKA CO., LTD.  
 ● HOTEL NIKKO SAIPAN, INC.  
 HOTEL NIKKO SHANGHAI INVESTMENT CORPORATION  
 HOTELES NIKKO S.A.DE C.V.  
 HUAYA DEVELOPMENT CO., LTD.  
 IMPERIAL TRAVEL SERVICE CO., LTD.  
 INCONTRA, INC.  
 ● INDO JAPAN AIR SERVICES PVT. LTD.  
 J INTER CO., LTD.  
 J PRO CO., LTD.  
 J SALES OKINAWA CO., LTD.

● JAL HOTELS COMPANY LTD.  
 JAL HOTELS GMBH DUSSELDORF  
 ● JAL SALES NETWORK CO., LTD.  
 JALPAK CO., LTD.  
 JALPAK DE MEXICO S.A. DE C.V.  
 JALPAK HOLDING U.S.A., INC.  
 JALPAK INTERNATIONAL ASIA PTE LTD.  
 JALPAK INTERNATIONAL HAWAII, INC.  
 JALPAK INTERNATIONAL MICRONESIA, INC.  
 JALPAK INTERNATIONAL OCEANIA PTY LIMITED  
 JALPAK INTERNATIONAL THAILAND CO., LTD.  
 JALPAK SERVICE INC.  
 JALSTORY CO., LTD.  
 JALTOUR GMBH  
 JAPAN COUPON SERVICE CO., LTD.  
 JAPAN TOUR SYSTEM KYUSHU CO., LTD.  
 JAPAN TOURS SYSTEM CO., LTD.  
 JAPAN TOURS SYSTEM EHIME CO., LTD.  
 JAPAN TOURS SYSTEM SAGA CO., LTD.  
 JAPAN TOURS SYSTEM TOCHIGI CO., LTD.  
 JCT INTERNATIONAL(FRANCE) S.A.  
 JDC (PACIFIC) LTD.  
 JDC GUAM INC.  
 JHC GLOBAL SERVICE CO., LTD.  
 ● JIMNA PTY LIMITED  
 KAMPO-NO-SATO HAKUSAN OGUCHI MANAGEMENT ASSOCIATION  
 MICRONESIAN HOSPITALITY, INC.  
 ● MTJ DEVELOPMENT SDN. BHD.  
 ● NANSEI TOURIST DEVELOPMENT CO., LTD.  
 NARITA NIKKO HOTEL CO., LTD.  
 NEW NIKKO HOTEL CO., LTD.  
 NIKKO CREATIVE SERVICE S.A.  
 NIKKO HOTEL MANAGEMENT (THAILAND) CO., LTD.  
 ● NIKKO HOTELS (U.K.) LTD.  
 NIKKO HOTELS AUSTRALIA PTY. LTD.  
 ● OKUMA BEACH LAND CO., LTD.  
 ORIENT DYNAMIC CO., LTD.  
 ORIENT NETWORK (HONG KONG) LTD.  
 ORIENT NETWORK (SINGAPORE) PTE LTD.  
 ORIENT NETWORK JAPAN CO., LTD.  
 ORIENT NETWORK THAILAND CO., LTD.  
 ORIENT NETWORK TOURS & TRAVEL (M) SDN. BHD.  
 ORIENT NETWORK(INTERNATIONAL) PTE. LTD.  
 P.T.JALPAK INTERNATIONAL BALI  
 P.T.TAURINA TRAVEL JAYA  
 PACIFIC AIR SERVICE  
 PACIFICO CREATIVE SERVICE, INC.  
 ● PAN PACIFIC HOTELIERS, INC.  
 PARIS LIMOUSINE SERVICE S.A.R.L.  
 REISEBURO CREATIVE TOURS GES. M.B.H  
 SATELLITE TOURS CO., LTD.  
 SHURI KANKO CO., LTD.  
 STS ENTERPRISES, INC.  
 SUN INTERNATIONAL TRAVEL, INC.  
 SUPER SONIC TOURIST INC.  
 ● TNN GUAM INC.  
 ● TOKYO HUMANIA ENTERPRISE INC.  
 TOUR CREATE, INC.  
 TRANS QUALITY, INC.  
 TROPICAL LAUNDRY AND LINEN SUPPLY COMPANY, LTD.  
 UNIVERSAL HOLIDAYS, INC.  
 ● VIEW WORLD COMPANY LIMITED

#### Information Services

● AVICOM JAPAN CO., LTD.  
 AVIONET (THAILAND) COMPANY LTD.  
 ● AVIONET (USA) LTD.  
 AVIONET COMPUTER LTD.  
 ● AVIONET(H.K.) LTD.  
 ● E-MILENET LTD.  
 ● JAL AVIONET (EUROPE) LTD.

JAL AVIONET SYSTEMS, INC.  
 ● JAL INFORMATION TECHNOLOGY CO., LTD.  
 JTA INFORMATION & COMMUNICATION CO., LTD.

#### Leisure and Tourism Services

ASIA WINDS DEVELOPMENT CO., LTD.  
 ● HIROKAWA RESORT TOWN CO., LTD.  
 ● J & N CRUISE PTE., LTD.  
 ● JAPAN SUBMARINE TOURISM CO., LTD.  
 ● TOMAKOMAI RYOKKA KAIHATSU CO., LTD.

#### Limousine Services

● AIRPORT TRANSPORT SERVICE CO., LTD.  
 AZUMA KOTSU CO., LTD.  
 ● KANSAI AIRPORT TRANSPORTATION ENTERPRISE  
 ● OSAKA AIRPORT TRANSPORT CO., LTD.  
 ● SOUTHERN AIRPORT KOTSU CO., LTD.

#### Real Estate and Construction

BLANCO VENDE, LTD.  
 ● GLOBAL BUILDING CO. LTD.  
 ● JAL CONSTRUCTION CO., LTD.  
 JAPAN AIRLINES MANAGEMENT CORP.  
 KOKEN CO., LTD.  
 NAHA GENERAL BUILDING SERVICE CO., LTD.  
 ● PACIFIC INVESTMENT HOLDINGS CORPORATION  
 REAL KEEN LTD.  
 SHEEN CHART LIMITED  
 ● TERMINAL ONE MANAGEMENT INC.  
 TOKYO FLIGHT KITCHEN RESTAURANTES LTDA.

#### Trading

AGS COMMERCE CO., LTD.  
 INTERNATIONAL AIRPORT CLEANING CO., LTD.  
 JAL TRADING AMERICAS, INC.  
 JAL TRADING ASIA CO., LTD.  
 JAL TRADING BLUE SKY, INC.  
 JAL TRADING HAWAII INC.  
 JAL TRADING U.K. LTD.  
 JAL/DFS DUTY FREE SHOPPERS CO., LTD.  
 ● JALUX INC.  
 JET FRESH THAILAND CO., LTD.  
 JTA TRADING CO., LTD.  
 MARUYOSHI CO., LTD.  
 NEW TOKYO SERVICE CO., LTD.  
 NICCO LETTA  
 NJS COMPANY, LTD.  
 NORDIS CO., LTD.  
 SHURI RYUTSU LIMITED.  
 TOKYO BAY RESTAURANT CO., LTD.  
 TOKYO KINAI YOHIN CO., LTD.  
 TOKYO KOKU CLEANING CO., LTD.

● Indicates subsidiaries and affiliates in which JAL has direct equity investments.