

Board of Directors

Japan Airlines Company, Ltd.

MEMBER OF THE BOARD OF DIRECTORS

Assignments as of June 27, 2002

Isao Kaneko

*President
Chairman, Flight Safety Committee
Chairman,
Operations & Maintenance Liaison Board
Chairman,
Service Quality Improvement Committee
Chairman, Corporate Compliance
& Business Risk Management Committee*

Masahide Ochi

*Executive Vice President
Senior Vice President,
Family Assistance and Support
Senior Vice President,
Safety & Environment
Senior Vice President, Corporate Safety
Chief Officer, Corporate Compliance
Chairman, Environmental Committee*

Katsuo Haneda

*Executive Vice President
Senior Vice President, Corporate Planning
Senior Vice President,
JAL-JAS Integration Project Committee*

Takashi Masuko

*Executive Vice President
Chief Officer, Cargo & Mail
Chief Officer, Operations & Customer Service*

Toshiyuki Shinmachi

*Senior Managing Director
Senior Vice President, Corporate Affairs
Senior Vice President, Associated Business*

Norio Ogo

*Managing Director
Senior Vice President,
Engineering & Maintenance Division
President,
Engineering & Maintenance Company*

Hiroyasu Hagio

*Managing Director
Senior Vice President,
Flight Operations Division*

Akihiko Kaji

*Managing Director
Chief Officer, Passenger
Senior Vice President, International Passenger
President, International Passenger*

Hidekazu Nishizuka

*Managing Director
Senior Vice President, Human Resources
Senior Vice President & General Manager,
Medical Services
Senior Vice President, Purchasing*

Hiroyuki Funayama

*Managing Director
Senior Vice President,
Cabin Attendants Division
Senior Vice President Regional Manager,
Narita
Senior Vice President, General Affairs, Narita*

Juntaro Shimizu

*Senior Vice President, Cargo & Mail
President, Cargo Company*

Gentaro Maruyama

*Senior Vice President, Finance
Senior Vice President
& Deputy General Manager,
Corporate Planning
Senior Vice President
& Deputy General Manager,
Associated Business
Senior Vice President
& Deputy General Manager,
JAL-JAS Integration Project Committee*

Toshio Yoshida

*Senior Vice President, Domestic Passenger
President, Domestic Passenger*

Michio Okude

*Senior Vice President,
Operations & Customer Service*

Shunji Kono

Senior Vice President

Ken Moroi

Senior Vice President

Yasunaka Furukawa

Senior Corporate Auditor of the Board

Seiso Neo

Corporate Auditor of the Board

Shigeo Matsui

Corporate Auditor of the Board

Yoshihisa Akiyama

Corporate Auditor of the Board

Masao Nishimura

Corporate Auditor of the Board

EXECUTIVE OFFICERS

Assignments as of June 27, 2002

Satoshi Endo

*Executive Officer & Deputy General Manager,
Engineering & Maintenance Division
Executive Officer,
Maintenance Auditing Office
Maintenance Planning & Administration Office
Executive Officer & Deputy Chairman,
Environmental Committee*

Takashi Shimoeda

*Executive Officer & Deputy General Manager,
Flight Operations Division
Executive Officer, Flight Planning
& Administration Office
Executive Officer, General Affairs, Haneda
Executive Officer & Deputy General Manager,
Medical Services*

Masahiko Goda

*CEO for Europe, Middle East & Africa
& Regional Manager UK & Ireland*

Susumu Miyoshi

*Executive Officer, Corporate Compliance
Executive Officer & Deputy General Manager,
JAL-JAS Integration Project Committee*

Takao Imai

*Executive Officer & Deputy General Manager,
Engineering & Maintenance Division*

Kazumasa Oda

*CEO for Asia and Oceania & Regional Manager,
Hong Kong*

Yoshiro Matsubara

CEO for The Americas

Nobutaka Ishikure

Executive Officer, Industry Affairs

Katsumi Chiyo

*Executive Officer & Deputy General Manager,
International Passenger*

Mamoru Tsutsumi

*Executive Officer & Deputy General Manager,
Cargo & Mail*

Kenichiro Matsueda

*Executive Officer & Deputy General Manager,
Human Resources
Vice President,
Human Resources Management*

Seiji Masutani

*Executive Officer & Deputy General Manager,
Operations & Customer Service
Vice President, Flight Operations Center*

The members of Boards of Directors of Japan Airlines Company Ltd. and Japan Airlines System Corporation, with effect from October 2, 2002, are listed on page 16–17.