

General purchase terms and conditions

Japan Airlines Co., Ltd. (hereinafter referred to as "our company") provides the following terms and conditions for an RFQ for goods intended for purchase (Hereinafter referred to as "object".) to your company. In cases where the terms and conditions of transactions are separately agreed upon in the Basic Transaction Agreement, etc., the terms and conditions of the agreement shall take precedence.

As a prerequisite for business with your company, your company shall understand the content of JAL Group Supplier, Code of Conduct (hereinafter referred to as "Supplier Code of Conduct") defined by our company, shall endeavor to comply with it, and shall respond to the three points set forth below, and shall implement initiatives to improve matters for which initiatives have not yet been implemented.

- (1) Your company shall inform and educate employees of your company and employees of suppliers in your company supply chain about the contents of Supplier Code of Conduct, and make efforts to comply with them.
- (2) When your company checks the status of its activities with our company Supplier Code of Conduct, our company periodically checks the status of its activities.
- (3) In the event of a material concern regarding the content of Supplier Code of Conduct, our company may visit suppliers in your company or in your company supply chain in your company's presence.

Section 1 General provisions

Article1 (Scope of the Terms and Conditions)

These Terms and Conditions apply to the transaction of the subject matter for which a request for quotation is made to your company.

Article2 (Quotation)

1. Your company shall submit the quotation to the designated party of our company by the request date of our company by this transaction term sheet presented by our company and the request for quotation showing the purpose, quantity, specification, quality standard, delivery date, delivery place, etc.

2. If there is any form or content specified in the RFQ, it shall be described in accordance with the form or content and submitted to our company.

Article3 (Purchase Orders)

Orders are placed by our company issuing a Purchase Order (purchase order) to your company which is accepted by your company.

Article4 (Contents of the order)

The order form shall state the order date, the object, the quantity, the unit price, the specification, the quality standard, the delivery date, the delay damage money, the delivery place, the price, etc.

Article5 (Change Purchase Order)

If our company and your company need to add or change the contents of the order, they may do so by agreement after discussion between our company and your company. If our company reissues the order and your company indicates its intention to accept the order, the modified order shall be deemed to have been accepted.

Section 2 Due Date

Article6 (Delivery date)

1. The delivery date of the object to be delivered by your company under the Individual Contract shall be as specified in the Individual Contract. your company shall strictly observe the delivery date, delivery place, quantity, etc. stipulated in the individual contract.
2. Your company is required to obtain prior consent from our company if it intends to deliver the subject matter prior to the delivery date.
3. Your company shall immediately notify our company and follow our company's instructions if determines that it cannot deliver the subject matter by the due date.
4. If our company wishes to change the delivery date, it shall promptly notify your company and deal with the matter after consultation with our company your company.

Article7 (Delay loss)

In the event that your company fails to deliver the object despite the expiration of the due date, delay shall pay to our company the damages stipulated in the Exhibit per one (1) delay days from the day following the due date until the actual delivery completion date of the final object. This does not apply if delay is not responsible for your company delivery.

Section 3 Delivery

Article8 (Delivery)

1. Your company shall deliver the subject matter in sufficient packaging to withstand transportation and storage, (1) with a voucher previously designated by our company, (2) at the desired delivery date in our company, and (3) at the desired delivery location in our company. However, if our company specifies the delivery method separately, it shall be followed.
2. The cost of packaging and transportation to deliver the object to our company shall be at your company's expense.

Article9 (Acceptance)

1. Our company shall promptly conduct receipt inspection based on inspection method and inspection standard determined by your company after delivery of the object by our company, and only those that pass the inspection shall be regarded as having completed acceptance inspection, and in case of failure, your company shall be promptly notified in writing, etc.
2. Notwithstanding the provisions of the preceding paragraph, in the event that acceptance is omitted in advance between our company and your company, acceptance shall be deemed to have been completed when our company confirms that your company has delivered the goods.
3. As a result of the acceptance inspection, your company shall receive the rejected items at your company's expense, and deliver the substitute by the deadline designated by our company, and if the shortage is found, additional delivery shall be made. In addition, even if additional delivery of the object is made in accordance with the provisions of this section, your company shall not be exempt from delay damage money stipulated in Article 7.

Terms and Conditions _ General Purchasing (GSE) _ 20200911

Article10 (Special hiring)

As a result of the acceptance inspection, if our company recognizes that the failure is due to a trivial reason and that it is possible to use by the contrivance of our company, it may determine the price after consultation with your company and consider that the acceptance inspection has been specially completed.

Article11 (Transfer of ownership)

Ownership of the subject matter shall be transferred to our company upon completion of the acceptance stipulated in Articles 9 and 10.

Article12 (Risk bearing)

1. If all or part of the subject matter is lost, damaged or altered by the time the ownership of the subject matter is transferred to our company pursuant to the preceding Article, the damage shall be borne by your company. However, this shall not apply when the reason is attributable to our company.
2. In the event of the foregoing, our company may terminate this Agreement with a written notice to your company.
3. Our company shall keep the rejected object with the care of a prudent manager for a period specified separately by our company as a result of the acceptance inspection. However, if all or part of the object is lost, damaged or altered due to reasons not attributable to our company during the period, your company shall bear the damage.
4. Our company shall keep the object rejected as a result of acceptance with the care of a good manager for a period separately determined by our company. However, your company shall bear the storage costs associated with the storage, service costs associated with the movement of goods, and security costs based on your company's request. In addition, if all or part of the subject matter is lost, damaged or altered during the period for reasons not attributable to our company, your company shall bear the damages.

Section 4 Quality

Article13 (Quality assurance)

1. Your company warrants that the subject matter delivered by your company to our company shall comply with any of the following specifications and quality standards specified by our company.
 - (1) The specifications and quality standards of the subject matter defined in the RFQ.
 - (2) Specifications shown in drawings, specifications, inspection standards, technical standards of our company and documents equivalent thereto which are prepared by our company and lent to your company.
 - (3) Specifications appearing in drawings, specifications and equivalent documents prepared by your company and accepted by our company with content approval.
2. In the event that your company incurs damages as a result of the violation set forth in the preceding paragraph, our company may file a claim for damages regardless of whether or not your company is responsible for the damages.
3. The warranty liability set forth in the preceding 2 paragraphs is a liability separate from the liability for non-compliance set forth in Article 15, and claims for damages under this Article shall not preclude claims based on the liability for non-compliance set forth in Article 15.

Article14 (Quality Control and Labeling Obligations, etc.)

1. Your company shall inspect the subject matter prior to delivery to ensure that the subject matter

meets our company's required quality standards and specifications.

2. Your company shall clearly and appropriately indicate the matters to be safety noted by our company on the object in the language designated by our company, and shall also attach the instruction manual.

Article15 (Noncompliance liability)

1. If any event is discovered which does not conform to the terms of this Agreement or any Individual Agreement with respect to the kind, quality (Specifications) or quantity of the subject matter (hereinafter referred to as "nonconformance"), our company shall notify your company within one (1) year of such discovery and your company shall, in accordance with our company's instructions, promptly repair, modify, deliver substitute goods or reduce the price at your company's expense.

2. In the case set forth in the preceding paragraph, our company may claim compensation from your company for the damages suffered by our company in lieu of or in addition to the repair, modification, delivery of substitute goods or reduction of the price set forth in the preceding paragraph.

Article16 (Supply of repair parts)

Our company shall supply the object and its parts your company to in accordance with our company's request, not only while your company is placing an order for the object in your company, but also after our company ceases to place an order for the object in our company due to termination or suspension of production of the product using the object or termination or suspension of sales of the object. However, the supply period, prices, etc. shall be determined after consultation between our company and your company.

Section 5 Supplies and Lent

Article17 (Supplies)

1. In the event that our company deems it necessary to receive a request for Supplied Item from your company, it shall provide the same for or without charge.

2. The name, quantity, time of supply, whether it is paid or not shall be prescribed in the individual contract.

3. Upon receipt of the Supplied Item, your company shall submit a receipt to our company and promptly conduct the prescribed inspection.

4. If nonconformity is found in the Supplied Item in the inspection in the preceding paragraph, our company shall promptly repair the Supplied Item or replace it with a substitute.

5. Title to the Paid Goods shall remain with your company until pays our company the price and title to the Free Goods shall remain with our company.

6. In the absence of supplies from our company, this Article shall be waived.

Article18 (Articles lent)

1. Our company has received a request from to lend equipment, dies, tools, etc. used in the manufacture, etc. of the subject matter, and if your company deems it necessary, it will lend them at a charge or without charge.
2. The distinction between free and paid equipment, molds, tools, etc. (hereinafter referred to as "articles lent") to be leased under the preceding paragraph, and the usage fees, etc. in the case of payment, shall be determined in the individual contract.
3. Upon receipt of the rental, your company shall submit a receipt to our company.
4. Our company and your company shall enter into lease agreements for the loaned items as necessary.
5. In the absence of items lent by our company, this Article shall be excluded.

Article19 (Management of Supplies and Lent)

1. Your company shall manage Supplies, Remaining Materials and Leased Products with the due care of a good manager and shall clearly distinguish them from other parts, materials, equipment, molds, etc., for storage and on the books.

Terms and Conditions _ General Purchasing (GSE) _ 20200911

2. your company shall not use Supplied Item (s) or Leased Item (s) for any purpose other than the manufacture of the Ordered Item (s), nor allow any third party to use or store the same without written consent.
3. In the event that there is a risk of infringement of our company's rights, such as seizure by a third party, with respect to Supplied Item (s) and Leased Item (s), your company shall immediately notify our company and, at the same time, defend our company's rights by asserting to the third party that the rights to Supplied Item (s) without compensation, Unpaid Supplied Item (s) and Leased Item (s) shall belong to our company.
4. Your company shall prepare and submit the prescribed inventory of Supplies and Leasing at the time designated by our company. If requested by our company, your company shall conduct inventory in the presence of our company or its agent.
5. Your company shall immediately notify our company in the event of loss of Supplied Item or Lent Item. In such case, your company shall, in accordance with our company's instructions, repair the Supplies and Leases, or secure replacements for them at your company's expense, or pay an amount determined in consultation with our company.
6. Your company shall, upon receipt of a claim for non-life insurance, etc. with respect to the gratuitous supplies or loaned items, and upon consultation with our company, carry insurance in

which our company shall be the beneficiary at your company's expense.

7. In the event that an individual contract is terminated or a request for return is received from your company, our company shall promptly return the free supplies, paid supplies and loaned items for which payment has not been made.

8. In the absence of supplies and rentals from our company, this Article shall not apply.

Article20 (Lending of technical data)

1. When our company deems it necessary, it shall lend to your company technical data (hereinafter referred to as "Technical Materials") such as drawings, technical data and quality control relating to maintenance work of the object.

2. Your company shall strictly manage the Technical Materials with the due care of a good manager and shall not copy them without our company's written consent.

3. Your company shall not disclose or divulge the Technical Materials or the information contained therein to any third party or to any employee who is not involved in the manufacture of the subject matter.

4. Your company shall not use the Technical Materials for any purpose other than the manufacture of the subject matter.

5. Your company shall not file an intellectual property application for the information contained in the Technical Materials.

6. Your company shall promptly return the Technical Materials and copies thereof upon termination of the individual contract, termination of manufacture of the subject matter, or receipt of a return request from our company.

Section 6 Payment of Proceeds

Article21 (Price)

The price paid by our company to your company shall be as set forth in the Individual Agreement.

Article22 (Payment of money)

Our company shall pay to your company after completion of the acceptance stipulated in Article 9 or 10 as follows.

☐ Your company Submitting Invoices to our company and our company Payment Terms to your company

- Pay last day of the following month if the payment date is 1 to 15 days and the invoice is submitted in 20 days (must-have)

However, if the payment date is a holiday, the payment shall be made on the previous business day.

- If the payment date is 16 to the last day of the month and the invoice is submitted on the 2nd day of the following month (must-have), payment is made on the 2nd day of the following month and 15 days thereafter.

However, if the payment date is a holiday, payment shall be made on the following business day.

Article23 (Offset)

If our company and your company have monetary claims to be paid by each other, they may offset the payment set forth in the preceding paragraph against such monetary claims at any time. However, our company shall offset the price of the product for value after the date of payment of the price of the object using the product for value.

Section 7 General Matters

Article24 (Duty of ensuring prudent management)

Your company shall comply with the principle of good faith and with the care of a good manager when executing individual contracts.

Article25 (Restriction of transfer)

Your company may not assign or pledge to a third party all or part of the rights and obligations arising from the formation of an Individual Contract without the prior written consent of our company.

Article26 (Subcontracting)

1. Your company may not, without our company's prior written consent, delegate or subcontract all or any part of the services arising from the conclusion of an Individual Contract to a third party.
2. Even if your company entrusts or subcontracts all or part of the business based on the individual contract to a third party under Paragraph 1, your company shall be fully responsible for the performance of the Terms and Conditions including the business entrusted or subcontracted to such third party.

Article27 (Obligation to avoid damage due to defects)

1. Your company shall not cause any damage to the life, body or property of our company or any third party due to defects in the subject matter.
2. In the event that it is found that a defect in the object delivered by your company is likely to cause damage to the life, body or property of our company or a third party, your company shall promptly notify our company and shall properly dispose of and resolve the defect in accordance with our company's instructions.

3. Your company shall bear the expenses required for the settlement in the preceding paragraph. However, this shall not apply if the defect is solely attributable to our company.

Article28 (Compensation for Damages Due to Defects)

1. In the event that any damage is caused to the life, body or property of our company or a third party due to a defect in the subject matter, your company shall compensate or indemnify for any damage resulting therefrom, and your company shall compensate or indemnify our company for any damage resulting from a claim for damages, etc. by a third party.

2. Notwithstanding the provisions of the preceding paragraph, if the defect is solely attributable to our company, your company shall be released from the liability set forth in the preceding paragraph.

Terms and Conditions _ General Purchasing (GSE) _ 20200911

Article29 (liability for compensation)

If our company and your company cause damage to the other party or a third party in the performance of an Individual Contract or in the performance thereof due to reasons attributable thereto, they shall compensate the other party or the third party for damages resulting therefrom.

Article30 (Non-life insurance)

1. Your company shall indemnify your company against and co-insure our company against any damages that may arise with respect to the subject matter at's expense or in connection therewith with a cross-liability clause.

2. For the insurance stipulated in the preceding Article, your company shall obtain from the insurance company a document certifying that the start date under this Agreement and the insurance meeting the above conditions at the beginning of each insurance period shall be insured, and deliver it to our company promptly after each period of start date .

Article31 (Force majeure)

Our company and your company shall not be liable for damages in the event of failure to perform all or any part of the Individual Contract due to an act of God, war, riot, strike or any other cause not attributable to them.

Article32 (Intellectual Property Rights, etc.)

1. Our company and your company shall promptly notify the other party of the contents of any invention, device, creation of design, creation of layout-design or creation of work (hereinafter referred to as "Invention, etc.") based on drawings, specifications, know-how or ideas and other information (hereinafter referred to as "technical information") disclosed by the other party, and shall

determine the treatment of patent rights, utility model rights, design rights and copyrights (hereinafter referred to as "Intellectual Property Rights, etc.") relating to such invention, etc. after discussion between our company and your company.

2. Intellectual Property Rights, etc. pertaining to Inventions, etc. set forth in the preceding paragraph shall belong to our company (1) if the Inventions, etc. were made based on technical information provided by our company, (2) if they were made jointly by our company your company, the our company your company, and (3) if they were made solely by your company, the your company.

3. In relation to intellectual property rights, etc. independently acquired by your company pursuant to the preceding paragraph, your company shall grant a license or a usage right to our company without charge during the duration of such intellectual property rights, etc.

Article33 (Prohibited matters)

Your company shall not, without our company's written consent, manufacture, sell or transfer (Include the provision of free of charge) to any third party other than our company the same or similar objects as the Technical Materials or objects proposed by our company.

Article34 (Confidentiality)

As used in this Terms and Conditions, Confidential Information means all information disclosed to the other party (hereinafter referred to as "receiving party") by one of the parties (hereinafter referred to as "disclosing party") in the performance of an Individual Contract and disclosed in writing as confidential at the time of disclosure or within 30 days after oral or visual disclosure. However, any information certified by the Receiving Party as falling under any of the following shall not be considered Confidential Information.

(1) information already in the public domain or in the possession of the Receiving Party at the time of disclosure

(2) Information that becomes publicly available after disclosure through no fault of the Receiving Party

(3) Information lawfully obtained by the receiving party without any obligation of confidentiality from a third party

(4) Information for which both parties have confirmed in writing that no confidentiality is required at the time of disclosure or after disclosure.

(5) Information independently developed without relying on confidential information

2. The Receiving Party shall keep the Confidential Information in confidence and shall not disclose the Confidential Information to any person other than officers, employees engaged in the performance of Individual Contracts without the prior written consent of the Disclosing Party.

3. The Receiving Party shall manage the Confidential Information with the due care of a prudent

manager and shall not use the Confidential Information for any purpose other than the purpose of the Individual Contract.

4. The Receiving Party shall not reproduce the Confidential Information without the prior written consent of the Disclosing Party. Reproductions made with consent shall be treated as confidential information.

5. The Receiving Party shall return or destroy the Confidential Information at the Disclosing Party's direction if the Disclosing Party so requests.

6. The rights and obligations under this Article shall be effective for each Confidential Information for a period of five (5) years from the date such Confidential Information is disclosed.

Article 35 (Basic Transaction Agreement)

1. Our company and your company may, after consultation, promise these terms and conditions as a Basic Transaction Agreement. At that time, expiration date of the Basic Agreement on Transactions shall be one (1) year from the date of conclusion of the Agreement, and if no other written offer is made by our company or your company 60 days prior to the expiration of the Agreement, the Agreement shall be extended for another one (1) year under the same terms and conditions, and the same shall apply thereafter.

2. If, after placing an order from our company to your company, our company enters into a lease with a third party for the object ordered, and the third party enters into a separate individual contract with your company, our company or (purchase order) in whole or in part.

Article 36 (Immediate release)

Our company and your company may terminate the Agreement, in whole or in part, immediately without any notice or demand to the other party and without providing performance of their obligations, if the other party is subject to any of the following circumstances. In addition, if any damage is caused by this, the other party shall compensate.

(1) In the case where the individual contract is in violation of the provisions of the individual contract and the violation is not rectified within a reasonable period of time, despite the fact that the individual contract has been demanded.

(2) If he/she is subject to suspension of business or rescission of his/her business license or business registration by the competent authorities.

(3) When a petition for provisional seizure, provisional disposition, compulsory execution or auction, etc. for exercise of a security interest is filed, or a petition for bankruptcy, civil rehabilitation or corporate reorganization is filed.

(4) If it is dissolved or liquidated.

(5) has caused suspension of payments or insolvency, etc.

(6) When a negotiable instrument or check is dishonored.

2. Regulations in the preceding paragraph shall not be applied if the party exercising the right to terminate has cause.

Article37 (Elimination of antisocial forces)

Our company and your company shall have the right to terminate the Contract, in whole or in part, without any notice or demand to the other party and without offering to perform its obligations, if and when the other party reasonably believes that any of the following applies:. In addition, if any damage is caused by this, the other party shall compensate for it.

(1) Cases falling under any of the following antisocial forces

Terms and Conditions _ General Purchasing (GSE) _ 20200911

- ① gangster
- ② gangster
- ③ associate member of an organized crime group
- ④ Boryokudan affiliated companies
- ⑤ racketeers, social movements, etc.
- ⑥ Other matters equivalent to (1) to (5) above

(2) Cases where the person has any of the following relationships with the antisocial forces or persons with whom the person has a close friendship with the antisocial forces set forth in the preceding item (Hereinafter referred to as "Anti-Social forces, etc.".):

- ① a relationship in which management is controlled by antisocial forces
- ② A relationship in which antisocial forces, etc. are substantially involved in its management
- ③ A relationship such as providing funds or facilities to antisocial forces
- ④ Socially reprehensible relationships with other anti-social forces

(3) In the case of performing any of the following acts by oneself or by using a third party

- ① violent demand
- ② unreasonable demands beyond legal liability
- ③ the act of using threatening words or behavior or violence in connection with a transaction
- ④ the act of spreading rumors or using fraudulent means or force to damage the reputation of another party or obstruct business
- ⑤ Other acts equivalent to (1) to (4) above

Article38 (Measures to be Taken upon Termination of Contract)

1. Upon termination of the Individual Agreement, your company shall promptly return to our company the Technical Materials, Leased Goods, Paid Goods and Free Goods, etc.

2. In the case set forth in the preceding paragraph, our company shall have the right to purchase from your company the subject matter, work-in-process, fee-based supplies, exclusive molds and tools used for the production of the subject matter in preference to third parties.

Article39 (Survival clause)

1. Article 13 (quality assurance), Article 15 (noncompliance liability), Article 16 (supply of repair parts), Article 22 (payment of money), Article 23 (offset), Article 25 (restriction of transfer), Article 27 (Duty to Avoid Damage Due to Defects), Article 28 (Compensation for Damages Due to Defects), Article 29 (liability for compensation), Article 32 (Intellectual Property Rights, etc.), Article 34 (confidentiality), Article 38 (measures after termination of contract), this Article (survival clause), Article 40 (agreed jurisdiction) and Article 41 (consultation) shall remain in force even after the termination of the Individual Contract.

2. In the event that our company leases the subject matter from the leasing company after the placing of the order and our company enters into a separate individual contract with the leasing company, Sections 6 (delivery date), 7 (delay loss), 8 (delivery), 9 (Training) and 12 (risk bearing) shall also remain in force after the termination of the individual your company contract, in addition to the preceding paragraph.

Article40 (Agreed jurisdiction)

For disputes concerning individual contracts, the Tokyo District Court shall be the court with exclusive jurisdiction in the first instance.

Article41 (Consultation)

For matters not stipulated in these Terms and Conditions, please contact our company for discussion. In addition, in the event of any matter not stipulated between our company your company and our company your company after the commencement of transactions, or in the event of any doubt arising in the interpretation of the terms, contracts, etc., agreed between our company and your company, such matters shall be determined on a case-by-case basis.

JAL Group Supplier Code of Conduct

Active date: 16JUL19

The JAL Group (“we”) is firmly committed to maintaining flight safety, the basis of our existence, as an infrastructure that supports society. We endeavor to be a corporate group that provides unparalleled products and services to customers and fulfills responsibilities as a corporate citizen in order to increase corporate value and contribute to the betterment of society, as declared in the JAL Group Corporate Policy.

Under this Corporate Policy, the JAL Group has established this Code of Conduct to promote the establishment of sound supply chains in order to achieve the Sustainable Development Goals*, on the major premise of securing safety based on a shared awareness that safe operations is maintained through joint efforts with our suppliers so that our customers may use our flights with peace of mind.

The JAL Group requests its suppliers to not only understand and comply with this Code of Conduct but also establish good partnerships based on mutual trust regarding the principles outlined herein and promote sustainable and responsible purchasing activities.

*Sustainable Development Goals, or SDGs:

17 goals to be solved by the international community by 2030 to realize a sustainable society.

< Requests to our suppliers >

Suppliers of the JAL Group are requested to comply with the following matters.

1. Quality Assurance

1-1 Ensure product & service quality and safety

Ensure product & service quality and safety through quality management systems or a third-party certification system. Provide accurate information on products and services.

【Commentary】Daily quality enhancement efforts are necessary in order to provide product and service quality and safety of high standards. Specifically, steadily implement the PDCA cycle and conduct quality control based on international standards such as ISO9000.

1-2 Respond appropriately to accidents or distribution of defective products and services

Establish systems to disclose information, report to relevant authorities, recall products, enforce measures toward suppliers, etc. in case of an accident or defective products.

【Commentary】In case defective products and services cause bodily harm to customers, etc. or damage their property, or such concerns are raised, provide accurate information, quickly set up a recall system, etc. in order to solve the problem with top priority. Also, establish a system to proactively prevent recall.

2. Human Rights and Labor

2-1 Respecting human rights and eliminate discrimination

Do not discriminate on the basis of gender, age, national or regional origin, race, ethnicity, religion, social status, disability, sexual orientation, gender identity or other attributes.

【Commentary】Make every effort to create workplaces that are free of harassment and unlawful discrimination. Discrimination in employment conditions such as wages, promotion, remuneration on the basis of the following is prohibited; race, color, age, gender, sexual orientation, gender identity disorder and sexual expression, ethnicity or national or regional origin, disability, pregnancy, religion, political conviction, union member, military experience, protected genetic information, marital status, etc.

2-2 Freedom of association

Respect fundamental labor rights including freedom of association, workers' rights to organize and collective bargaining rights.

【Commentary】Respect fundamental labor rights including freedom of association, workers' right to organize and collective bargaining rights according to local laws. Give consideration to employees to exchange frank opinions on working conditions and management practices with management without fear of discrimination, retaliation, threats, etc.

2-3 Control long work hours

Manage work hours of employees appropriately to ensure work hours do not exceed limits stipulated by local laws.

【Commentary】Work hours must not exceed limits established by applicable local laws. As a general rule, the number of working days a year must stay within statutory limits and the number of working hours a week (including overtime) must not exceed statutory limits.

2-4 Wages

Pay wages and salaries to employees in compliance with all related laws including the minimum wage, overtime and statutory benefits.

【Commentary】Remuneration paid to employees must comply with all related laws including the minimum wage, overtime and statutory benefits. Comply with applicable local laws and pay overtime at a higher wage rate than normal hourly rate.

2-5 Prohibiting forced labor and child labor

Do not use forced labor in any form or employ workers who do not reach the minimum work age.

【Commentary】Effectively eliminate forced labor by guaranteeing that all work is voluntary and that employees are free to leave the company at any time. To effectively eliminate child labor, do not employ children who are 15 or the mandatory education completion age or the minimum employment age of the country, whichever is the oldest, according to regulations of the ILO (International Labor Organization). Furthermore, do not assign workers under 18 (young workers) to jobs where they are exposed to health and safety hazards including night shift and overtime.

2-6 Prohibiting inhumane treatment

Do not impose physical or mental cruelty, all types of harassment and inhuman treatment that damages personal dignity.

【Commentary】Apparent or fear of degrading, inhumane treatment toward employees such as sexual harassment, power harassment, sexual abuse, corporal punishment, psychological or physical repression, and verbal abuse is prohibited. When taking disciplinary action, etc. against these acts, clarify the policy and procedures and inform employees in advance.

2-7 Preventing involvement (participation) of human rights violations

Give sufficient consideration to prevent involvement (promotion) of human rights violations of consumers, residents of regional communities and all stakeholders through the company's business activities.

【Commentary】In case related persons of a company's business violate human rights, the company will be regarded as having had "indirect" involvement (participation). As participation in human rights violations must be taken into account, pay attention to the impact of not only your products and services but also decision-making and business activities on human rights.

2-8 Respect for the lives of indigenous people and local communities

When conducting business in habitation areas of indigenous peoples or minority ethnic groups, give consideration to their rights by respecting their unique culture and history.

【Commentary】As vulnerable indigenous peoples or ethnic minorities may be impacted by business activities in various ways, respect their culture and practices by paying attention to habitation areas specified by local laws and regulations and international standards such as international laws.

2-9 Respect for foreign and immigrant workers

Foreign and immigrant workers shall be treated in the same way as workers of your own country and provided transparent employment conditions, good work conditions and life conditions.

【Commentary】Ensure that foreign or immigrant workers (including technical interns) are not treated differently from workers of your own country on the basis of nationality, etc. and that immigrant workers are not illegally employed.

2-10 Creating work environments

Respect traditions and customs of countries and regions where the company operates, respect religious traditions and customs of employees, and take care not to obstruct such traditions and customs through uniform employment regulations, etc.

【Commentary】Respect and give consideration to the cultures and practices of countries and regions where the company operates. In particular, give consideration to a certain extent to allow employees to observe religious practices.

3. Safety and Sanitation of Work Environment

3-1 Proactively prevent accidents and disasters and minimize damage

Proactively prevent accidents and disasters, minimize damage and create workplaces where employees can work with peace of mind.

【Commentary】The company has the responsibility to comply with applicable local laws and protect the safety and health of their employees. Employees have the responsibility to observe necessary matters to prevent occupational accidents and cooperate with occupational accident preventive measures implemented by the company.

3-2 Occupational health

Appropriately manage chemical, biological and physical factors in the work environment that are potentially harmful to employee health.

【Commentary】Companies have the responsibility to comply with applicable local laws, identify, assess and manage exposure of employees to chemical, biological and physical factors, take steps to

reduce excess exposure, and if it is difficult to control dangerous factors through such steps, protect employee health through appropriate protective equipment, etc.

3-3 Healthcare management of employees

Prevent occupational accidents and illness by providing and maintaining safe and sound work environments.

【Commentary】Take necessary steps to prevent occupational accidents and illness, pay attention to heavy physical work and conduct healthcare management to maintain employee health. Comply with all applicable laws concerning the work environment and keep the workplace clean and sanitary. Especially, provide and maintain clean toilets, safe drinking water and a hygienic meal environment.

4. Global environment

4-1 Establish and operate environmental management systems

Establish, operate and continuously improve environmental management systems.

【Commentary】To implement voluntary environmental preservation initiatives in management, establish environmental policies and targets and a framework of systems, procedures, etc. in factories and business offices for pursuing the targets, which are called environmental management systems (international standard ISO14001). To conduct continuous environmental activities, establish and operate environmental management systems.

4-2 Reducing greenhouse gas emissions

Establish and pursue voluntary greenhouse gas emission reduction targets to respond to climate change.

【Commentary】Make every effort to pursue cost-efficient methods to minimize greenhouse gases directly emitted by burning fossil fuel in business activities and indirectly emitted by purchasing electricity, such as improving energy efficiency and using alternative fuels.

4-3 Sustainable, efficient use of resources (energy, water, raw materials, etc.)

Set voluntary targets to save resources and save energy, and continuously strive to use resources and energy effectively.

【Commentary】To effectively use resources (energy, water, raw materials, etc.), take steps to check facility and company levels and improve efficiency.

4-4 Managing and reducing sewage, sludge and exhaust

Prevent pollution by monitoring, controlling and reducing emission of sewage, sludge and exhaust, etc.

【Commentary】Establish voluntary targets to reduce impacts on the environment equivalent to or above standards under law, prevent pollution, monitor and control sewage, sludge and exhaust, etc. and reduce emissions.

4-5 Identify, manage, reduce and responsibly dispose of recycle waste

Establish and pursue voluntary waste reduction targets.

【Commentary】Take systematic approaches to identify, manage, reduce and responsibly dispose or recycle wastes (excluding hazardous substances).

4-6 Manage chemical substances and hazardous substances specified by laws and regulations, etc. for the production process and contained in products and services.

Appropriately manage chemical substances and hazardous substances and appropriately report to government agencies.

【Commentary】Comply with applicable local laws and manage chemical substances contained in products, identify the volume of chemical substances handled and report, etc. to government agencies. Also, document procedures for safe storage, usage and disposal of hazardous substances and manage chemical substances.

4-7 Initiatives for biodiversity

Consider direct and indirect impacts of operations on the ecosystem and take steps for the conservation and sustainable use of biodiversity.

【Commentary】Recognizing that rich and diverse ecosystems are the basis of business, take steps to prevent damage, taking into account impacts of operations on the ecosystem.

5. Business Management

5-1 Comply with laws and statutory and regulatory requirements

Operate business in compliance with laws of countries and regions where the company operates, and all other related statutory and regulatory requirements.

【Commentary】Comply with laws of countries and regions where the company operates and all related statutory and regulatory requirements, including the establishment of appropriate export and import management systems and procedures. To reinforce compliance, policies and systems,

establish and enforce action guidelines, and frameworks such as the whistle blower system and education programs.

5-2 Fair business transactions

Conduct fair, transparent, free competition and appropriate transactions. Impeding practices are prohibited.

【Commentary】Fair, free, lawful competition through transparent processes is indispensable in domestic and international businesses for markets to function properly. Comply with competition laws of each country.

Abuse of a dominant bargaining position that is detrimental to business partners is prohibited.

【Commentary】Transactions with business partners must be honest and fair based on agreements, etc. Abuse of a dominant bargaining position to arbitrarily decide favorable terms and conditions or to make unfavorable demands on business partners is prohibited.

When there is a conflict of interest between an employee and the company, it is prohibited to damage the interests of the company to enjoy personal gain.

【Commentary】In case the interests of the company and an employee contravene (conflict of interest), the interests and purpose of the company must be prioritized. Using one's position in the company to enjoy personal gain is prohibited. Behavior that impedes fair operations or objective judgment is prohibited.

Buying and selling of equities, etc. by related persons, etc. of listed companies based on confidential information those people had privileged access to is prohibited.

【Commentary】Buying and selling equities, etc. as a result of having access to confidential information that could impact share prices is called insider trading and is prohibited. Leaking important non-public information about a company or advise others to buy or sell equities, etc. for their benefit is also prohibited.

5-3 Preventing bribery and corruption

Giving or accepting bribes of any form is prohibited. Giving and accepting entertainment, gifts or cash to customers, suppliers and other business partners in excess of common sense is prohibited.

【Commentary】Do not give, accept, promise, request or approve to give bribes or other means to gain inappropriate benefits. This includes promises, requests, approvals, giving or receiving of value, direct or indirect, through a third person to acquire, maintain or transfer business or to gain other inappropriate benefits. To comply with anticorruption laws, open a hot line for whistle blowers.

5-4 Elimination of relations with antisocial forces

Any and all relations with antisocial forces that pose a threat to the order and safety of civil society and disrupt economic activities is strictly prohibited.

【Commentary】Make every effort to eliminate any and all relations with antisocial forces. Resolutely refuse threatening demands for unlawful economic benefits due to complaints about our service, etc. The organization shall deal with such demands without leaving employees isolated to deal with the matter alone.

5-5 Protection of intellectual property

Protect and pay attention to intellectual property in possession or belonging to the company to prevent infringement by a third party.

【Commentary】Protect and pay attention to intellectual property in possession or belonging to the company to prevent infringement by a third party. Illegal acquisition and misuse of intellectual property such as patent rights, utility model rights, design rights or trademark rights of third parties including customers and suppliers or infringement of rights such as illegal copying of software and books is prohibited.

5-6 Protect and prevent the leakage of personal information and confidential information

Properly manage, protect and prevent the leakage of personal information and confidential information of the company, business partners, customers and third parties.

【Commentary】Make every effort to properly manage, protect and prevent the leakage of personal information and confidential information of the company, business partners and customers and third parties. To execute this, take steps to provide protection against computer network threats and manage information to ensure that there is no damage to the company, business partners, customers and third parties.

6. Expansion to Suppliers

6-1 Expansion to suppliers

Establish a policy to achieve sustainable procurement through the company and supply chains and disseminate and penetrate the policy inside and outside the company to achieve the principles set out in this Code of Conduct.

【Commentary】Request business partners to comply with the principles set out in this Code of Conduct as well as the company. It has the same meaning as the JAL Group requesting its business partners to comply with this Code of Conduct that it established. Therefore, establish a CSR

procurement policy to practice sustainable procurement activities, disseminate the policy inside and outside the company and ensure that your business partners observe the policy.

6-2 Initiatives for conflict metals

Prevent the purchase and use of conflict metals, inspect and check suppliers according to business conditions of the company.

【Commentary】Establish a policy to reasonably secure that tantalum, tin, tungsten and gold contained in products manufactured by the company do not directly or indirectly benefit or fund armed groups that commit serious human rights violations in the Democratic Republic of the Congo and neighboring countries. Perform due diligence on the source and distribution of metals and disclose the means to customers at their request.

7. Contribution to Regions and Society

7-1 Contributing to regions and society

Carry out activities to reduce health, safety, sanitation, etc. hazards in regional communities and residents caused by the company's business activities. At the same time, contribute to the development of regional communities through your business.

【Commentary】Carry out activities to reduce health, safety, sanitation, etc. hazards in regional communities caused by the production process or your products and services. At the same time, contribute to the development of regional communities while maintaining harmonious coexistence through job creation, capacity building, sales promotion of local products and services, development of suppliers, volunteer activities by employees, etc.

8. Establishment of Internal Promotion Systems

8-1 Establish promotion systems

Establish risk management and PDCA cycle implementation systems in related fields and items to enforce this Code of Conduct.

【Commentary】Specifically, establish promotion systems including the ① establishment of a policy for CSR initiatives, ② appointment of a management system oversight officer, ③ establishment of systems to respond to local laws and regulations, international laws and customer requests, ④ identification and management of risks, ⑤ establishment of targets, ⑥ establishment of a training

program, ⑦ dissemination to employees and suppliers, etc. ⑧ improvements based on requests from employees, ⑨ implementation of audits and assessment and corrective measures.

8-2 Establish an internal controls system

Establish a management system or framework to secure business effectiveness and efficiency as a company, credibility of financial reports, compliance with laws concerning business activities, security of assets.

【Commentary】To establish an organizational structure to comply with applicable local laws and achieve sound business management, build a management system or framework to secure business effectiveness and business efficiency as a company, credibility of financial reports, compliance with laws, etc. concerning business activities and security of assets.

8-3 Preparedness in case of emergency disasters

Develop a Business Continuity Plan (BCP), presuming possible conditions and events in an emergency.

【Commentary】Be prepared for unforeseen circumstances by identifying possible emergencies and appraising effects of damage, etc. in advance. In addition, establish measures and procedures to minimize damage to life, the environment and assets and build systems to assure business continuity even in a contingency.

8-4 Establish a whistle blower system

Establish a whistle blower system for employees to safely report or consult compliance problems or human rights and labor rights violations inflicted upon them.

【Commentary】Establish a whistle blower system for employees to raise concerns or suspicion of compliance problems such as violation of laws and regulations or illegal behavior in company operations or human rights or labor rights violations inflicted upon them to a dedicated department or an external contact. Retaliation to the employee who reported or consulted is prohibited.

8-5 Information disclosure

Actively disclose information and fulfill accountability to stakeholders even if disclosure is not mandatory under laws and regulations, etc.

【Commentary】Respond to requests for transparency or accountability of business operations by society or stakeholders, actively communicate and disclose information (financial, non-financial information) inside and outside the company, and fulfill accountability.

<Communication>

Make this Code of Conduct accessible by any employee in the company's business offices in the local language, disseminate and ensure compliance. We would appreciate your cooperation.

<Verification of efforts of suppliers>

To check efforts of suppliers, we may contact external organizations and ask them to answer our questions.

<For inquiries>

If you should have any questions, etc., please inquire with groups in the Procurement Division of Japan Airlines, the distributor of this Code of Conduct, or the department below.

Japan Airlines Co., Ltd., Procurement Division E-mail : purchasing@jal.com

end