

[REFERENCE TRANSLATION]

Please note that this translation is to be used solely as reference and the financial statements in this material are unaudited.  
In case of any discrepancy between this translation and the Japanese original, the latter shall prevail.



April 30, 2026

Company name: Japan Airlines Co., Ltd.  
Name of representative: Mitsuko Tottori, President  
(Securities code: 9201; Prime Market)  
Inquiries: Maki Takahashi, General Manager, Finance  
(Telephone: +81-3-5460-3121)

**Notice Concerning the Establishment of a Subsidiary (Planned)  
to Hold Maintenance-related Facilities, etc.**

Japan Airlines Co., Ltd. (the “Company”) hereby announces that it has decided on a plan to construct a new factory within Haneda Airport for the maintenance of aircraft landing gear and other components. The Company intends to establish a new consolidated subsidiary to hold the real estate, including the buildings, for this facility.

Further details will be announced through timely disclosure or other means as soon as they are determined.