

JAPAN AIRLINES Co.,Ltd.

Financial Results

1st Quarter Mar/2025 (FY2024)



JAL Athlete Employees, Japan National Team for the Paris 2024 Olympic Games
Left : Haruka Kitaguchi : Javelin throw, Track and field
Middle : Koki Kano : Épée, Fencing
Right : Rachid Muratake : 110 metres hurdles, Track and field

July 31, 2024

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1. PERFORMANCE OVERVIEW FOR FY24Q1

2. DETAILS OF FINANCIAL RESULTS FOR FY24Q1

3. REFERENCES



Health and Productivity Management Brand

ESG Indices



FTSE Blossom Japan Index



FTSE Blossom Japan Sector Relative Index

2024 CONSTITUENT MSCI日本株女性活躍指数 (WIN)

Member of Dow Jones Sustainability Indices

Powered by the S&P Global CSA

Dow Jones Sustainability Asia Pacific Index for the second consecutive year



Climate Change 「A-」 (2023)



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Note (1) Regarding figures in tables of this material, amounts are rounded down to the nearest hundred million yen, and the second decimal point in ratios is rounded off to one decimal point.

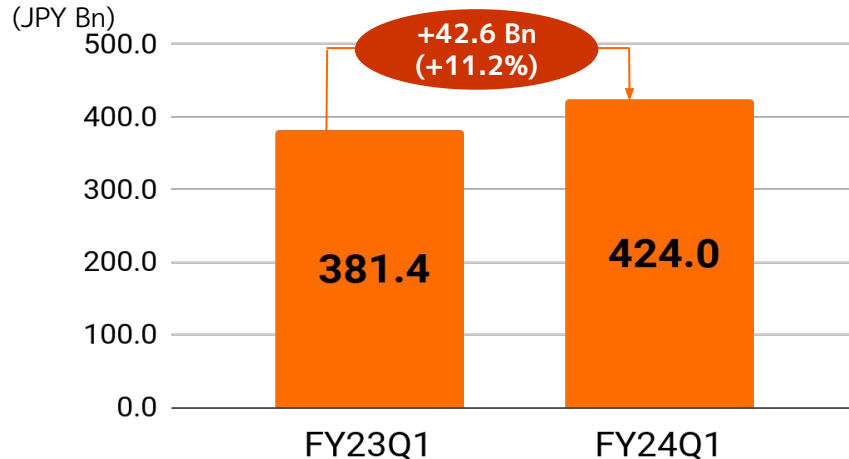
(2) LCC=Low Cost Carrier (3) We introduced ESG-related index selections to evaluate executive officer's compensations. ※ indicates the applicable index.

Performance Overview for FY2024Q1

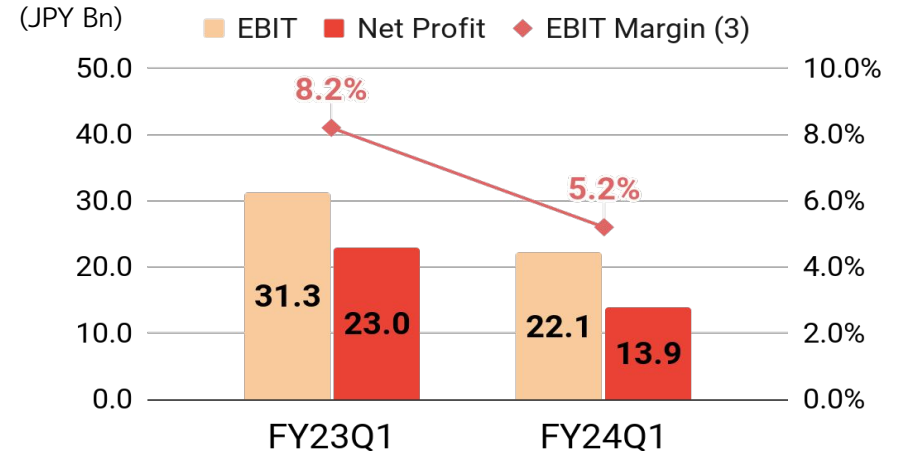


- ✓ Strong Japan-bound demand led Int'l pax revenue increase. Domestic pax number did not meet expectations, resulting in slight increase of revenue.
- ✓ Growth in non-aviation business, progress in business portfolio reform and cost reduction efforts led EBIT to exceed our profit target.
- ✓ Working to stimulate domestic demand through measures for less-congested flights

Revenue



EBIT ⁽¹⁾ / Net Profit ⁽²⁾



Fuel/FX Markets

	FY23Q1	FY24Q1	y/y
Singapore Kerosene (USD/bbl)	94.7	100.2	+5.8%
Dubai Crude Oil (USD/bbl)	78.9	85.8	+8.7%
FX Rate (JPY/USD)	134.7	153.7	+14.1%

Operational Preconditions/ASK

	FY24Q1 (Vs. FY23Q1)		
	International Routes	Domestic Routes	Total
Full Service Carrier	+3.8%	▼0.3%	+2.1%
LCC	+45.3%	+5.7%	+42.4%
Total	+9.3%	▼0.2%	+5.5%

(1) EBIT = Profit before Financing and Income tax (Profit before Tax – Finance Income and Expenses)

(2) Net Profit = Profit attributable to Owners of Parent (3) EBIT Margin = EBIT/Revenue

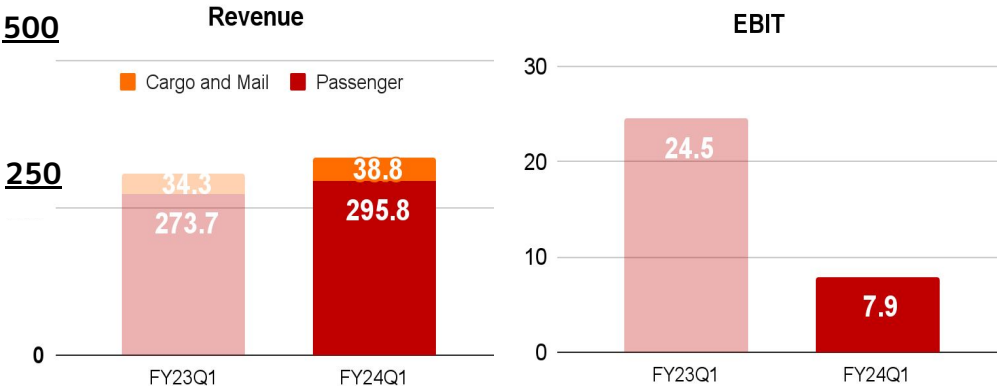
FY2024Q1 Performance by business segment



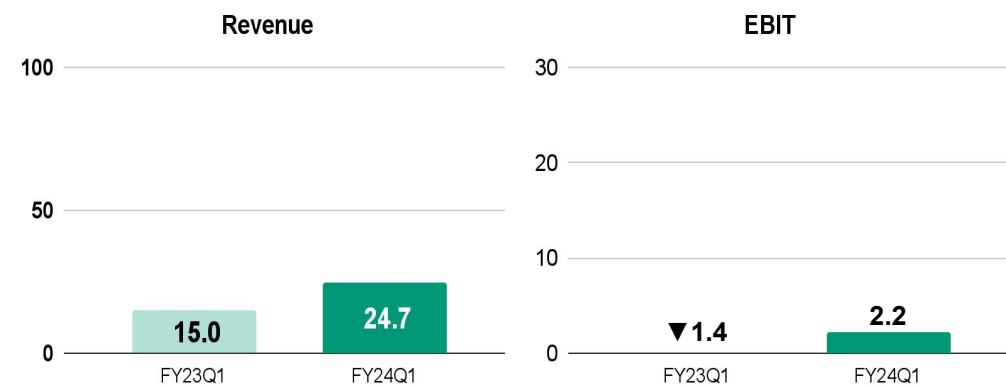
- ✓ FSC: Int'l pax led revenue increase year on year
 - ✓ LCC: ZIPAIR continues to perform well and SPRING JAPAN will be profitable from Q2
 - ✓ Mileage/Finance and Commerce: Revenue increased as the mileage points increased
- Others: Growing ground handling led EBIT growth

(JPY Bn)

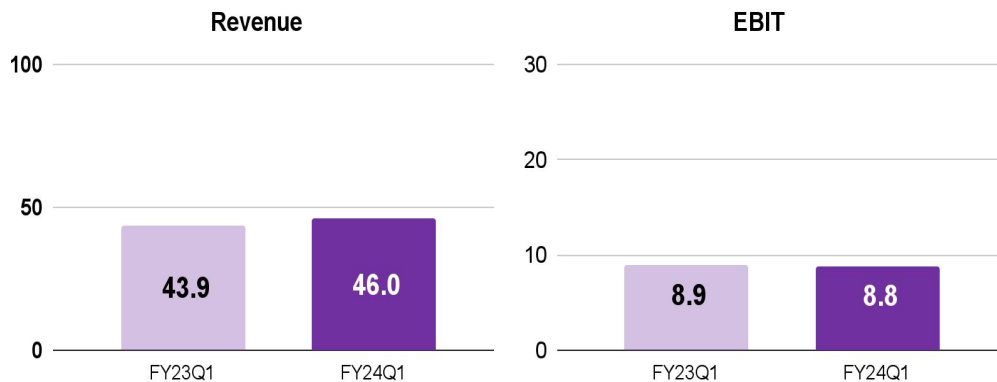
FSC (Full Service Carrier)



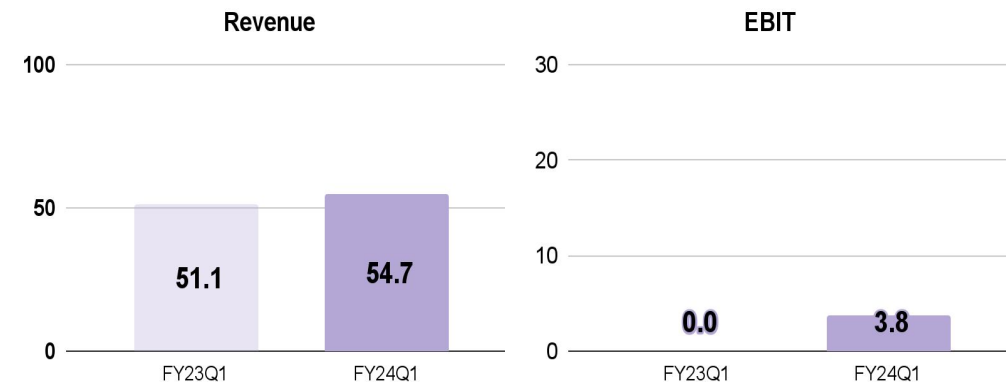
LCC



Mileage/Finance and Commerce



Other (Ground Handling, Travel, etc.)



Note: Revenue and EBIT in each business segment are before intersegment elimination.

Recent Initiatives



Full Service Carrier

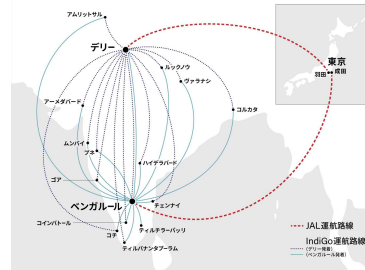


Increase of direct flights on the Haneda-New York route

- Codeshared with American Airlines®, increasing direct flights on the Haneda - New York route to three per day
- All JAL-operation NYC flights are operated with A350-1000 from July

Starts Codeshare Partnership with Indigo

- Starts codeshare partnership with IndiGo from Winter schedule of 2024
- Further strengthens the domestic network within rapidly-developing India



Applies for a joint venture partnership with Garuda Indonesia

- Enhances the Southeast Asian route network through Indonesia, where there exists both attractive destinations and economic development

Official airline partnership with Liverpool Football Club!

- Started an official airline partnership with Liverpool Football Club, aiming to enhance our brand recognition overseas

Cargo and Mail

Expansion of the Cargo business to resolve social issues

- International Cargo: Freight services (767F) on six international destinations in corporation with DHL, capturing the growing international express and e-commerce shipping demand.
- Domestic Cargo: Launched Freight services (A321) with Yamato HD.



Mileage/Finance and Commerce

"JAL Pay" started credit card recharge.

- Adding recharge methods, "JAL Pay" has become more convenient. The monthly recharging balance increased by approximately 4.4 times.
- Will enhance opportunities to accumulate miles in daily life



Advertisement at Tokyo Monorail, Hamamatsusho Station

1. PERFORMANCE OVERVIEW FOR FY24Q1
- 2. DETAILS OF FINANCIAL RESULTS FOR FY24Q1**
3. REFERENCES

Details of financial results for FY2024Q1

Consolidated Financial Results



(JPY Bn)	FY23Q1	FY24Q1	Diff.	y/y
Revenue	381.4	424.0	+42.6	+11.2%
Full Service Carrier	308.1	333.7	+25.5	+8.3%
International PAX	147.5	165.9	+18.4	+12.5%
Domestic PAX	122.0	124.7	+2.7	+2.2%
Cargo and Mail	34.3	38.8	+4.4	+13.0%
Other Revenue	4.3	4.2	▼0.0	▼2.0%
LCC	13.3	20.9	+7.6	+57.2%
Mileage/Finance and Commerce, Other (Ground Handling, Travel, etc.) (1)	59.8	69.3	+9.4	+15.7%
Operating Expense	353.0	406.1	+53.1	+15.0%
Fuel	79.4	94.5	+15.1	+19.0%
Excluding Fuel	273.6	311.6	+37.9	+13.9%
Others (2)	3.0	4.2	+1.2	+40.7%
EBIT	31.3	22.1	▼9.2	▼29.5%
EBIT Margin (%)	8.2%	5.2%	▼3.0pt	-
Net Profit	23.0	13.9	▼9.0	▼39.4%
RPK (MN passenger km)	16,954	18,191	+1,237	+7.3%
ASK (MN seat km)	22,402	23,644	+1,242	+5.5%
EBITDA Margin (%) (3)	17.9%	14.2%	▼3.7pt	-

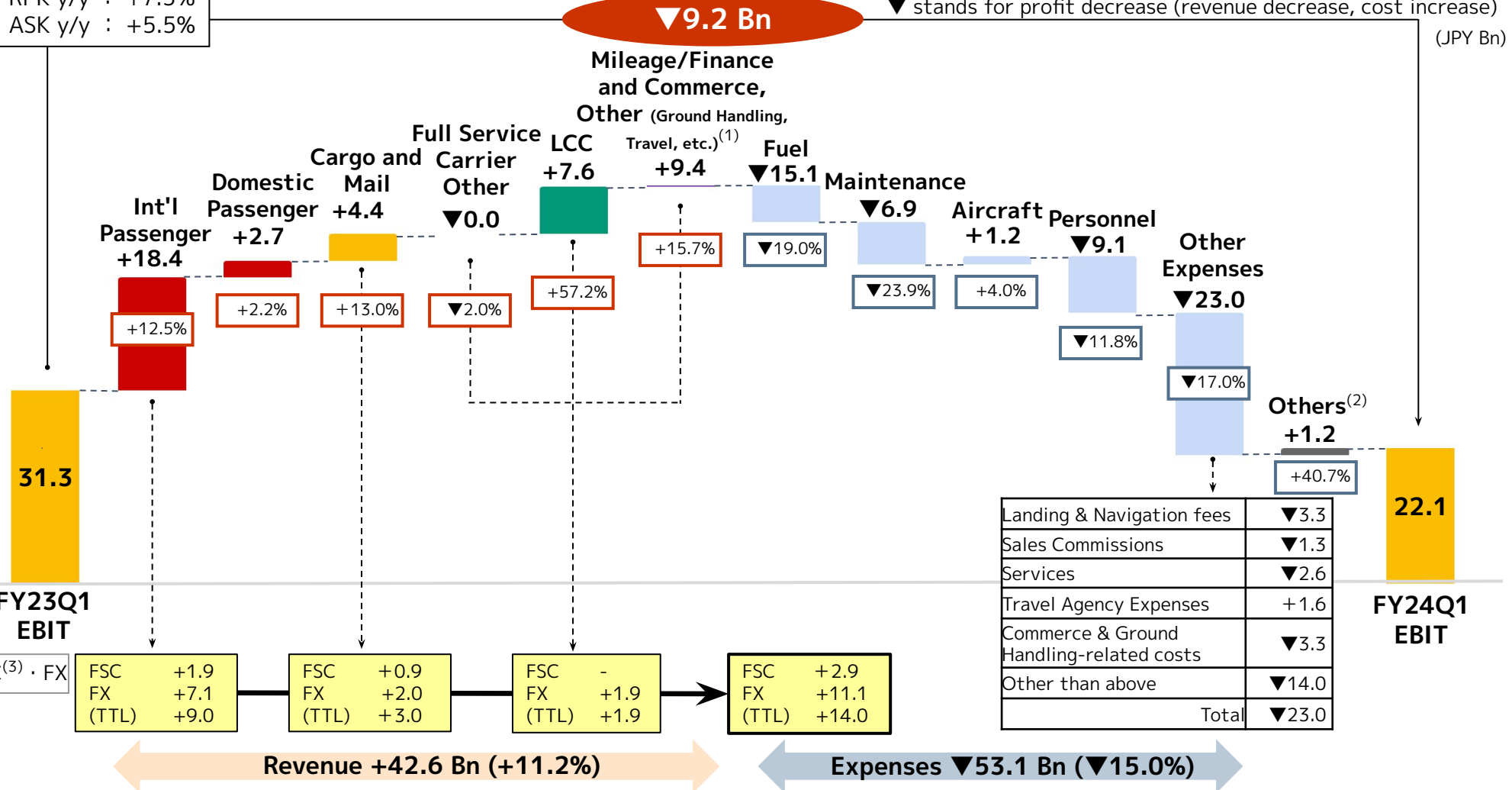
The details of the consolidated financial results are presented by company consolidated accounts; Not showing the Revenue and EBIT by each reporting segments
 (1) Mileage/Finance and Commerce, Other (Ground Handling, Travel, etc.) = Travel Agency, Mileage, Commerce, Ground Handling, etc. (2) Others = Gain on Sales of Aircraft, Other Income, Share of Profit or Loss of Investment and Income/Expenses from Investment (3) EBITDA Margin = EBITDA/Revenue EBITDA = EBIT + Depreciation and Amortization

Details of financial results for FY2024Q1

Changes in EBIT (Revenues / Expenses)

RPK y/y : +7.3%
ASK y/y : +5.5%

+ stands for profit increase (revenue increase, cost decrease)
▼ stands for profit decrease (revenue decrease, cost increase)
(JPY Bn)

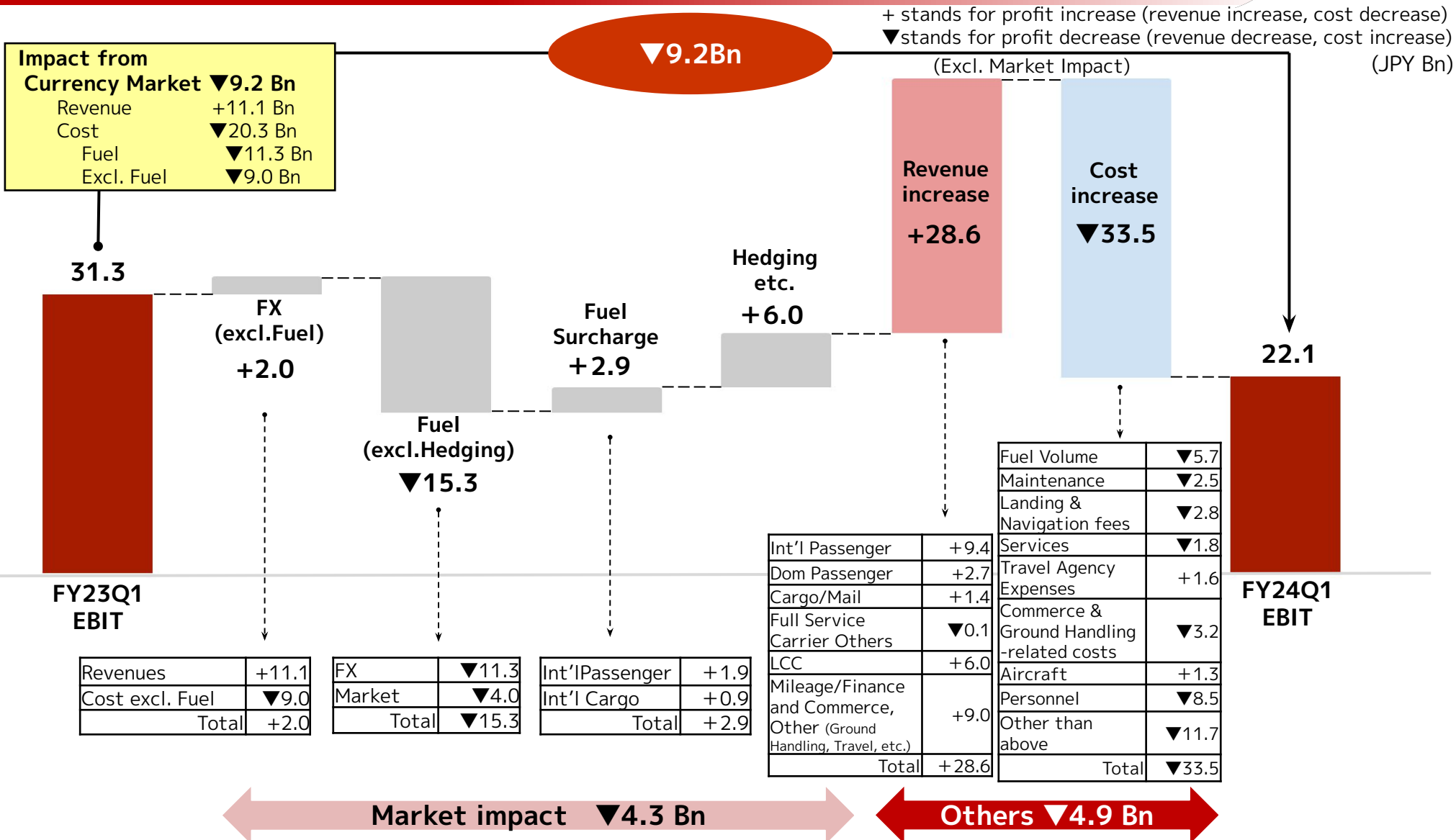


(1) Mileage/Finance and Commerce, Other (Ground Handling, Travel, etc.) = Travel Agency, Mileage, Commerce, Ground Handling, etc.

(2) Others = Gain on Sales of Aircraft, Other Income, Share of Profit or Loss of Investment and Income/Expenses from Investment (3) FSC = Fuel Surcharge

Details of financial results for FY2024Q1

Changes in EBIT (Market and other impact)



Details of financial results for FY2024Q1

International Passenger Operations (Full Service Carrier)

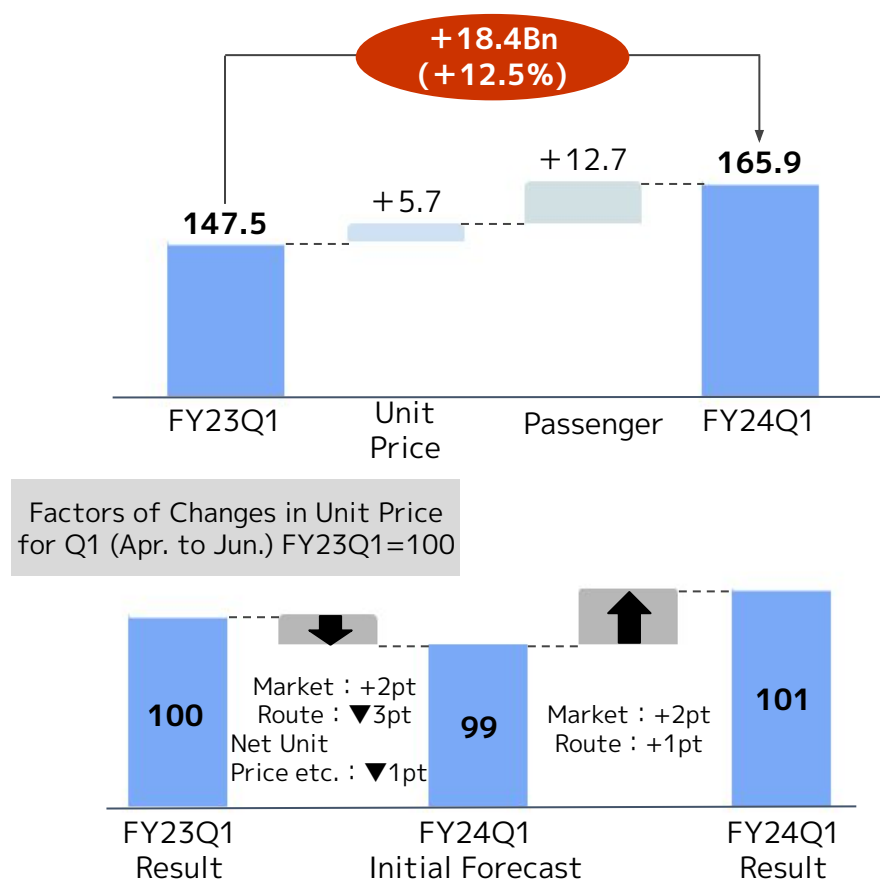


- ✓ Int'l pax revenue increased by capturing strong inbound demand and high yield achieved.
- ✓ JAL will capture recovering business demand from Japan and maintain the high yield level.

International Passenger

	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Passenger Revenue (JPY Bn)	147.5	165.9	+12.5%
Passengers ('000)	1,571	1,750	+11.4%
RPK (MN passenger km)	9,013	9,863	+9.4%
ASK (MN seat km)	11,763	12,215	+3.8%
L/F (%)	76.6%	80.7%	+4.1pt
Revenue per Passenger (JPY) (1)	93,892	94,809	+1.0%
Yield (JPY) (2)	16.4	16.8	+2.8%
Unit Revenue (JPY) (3)	12.5	13.6	+8.3%

Change in Revenue (JPY Bn)



(1) Revenue per Passenger = Passenger Revenue/Passengers (2) Yield = Passenger Revenue/RPK (3) Unit Revenue = Passenger Revenue/ASK

Details of financial results for FY2024Q1

Domestic Passenger Operations (Full Service Carrier)

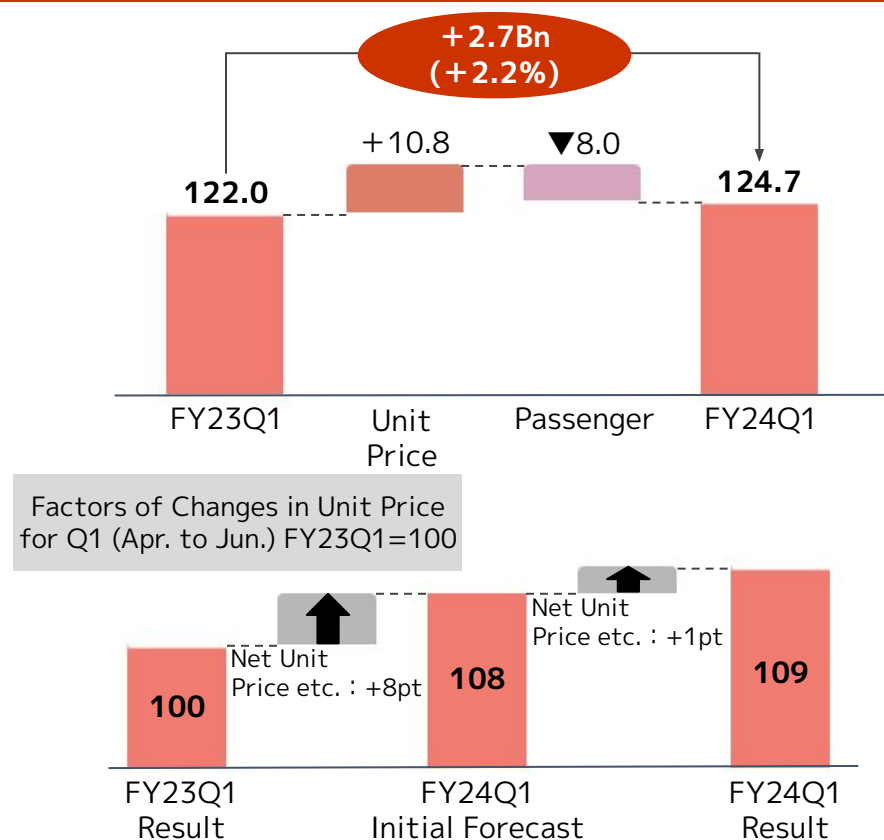


- ✓ Amid efforts to improve yield, the number of passenger remained sluggish, especially for group passengers.
- ✓ Works to stimulate demand for less-congested flights through various measures and continues to improve yield.

Domestic Passenger

	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Passenger Revenue (JPY Bn)	122.0	124.7	+2.2%
Passengers ('000)	8,589	8,019	▼6.6%
RPK (MN passenger km)	6,470	6,064	▼6.3%
ASK (MN seat km)	8,714	8,688	▼0.3%
L/F (%)	74.2%	69.8%	▼4.5pt
Revenue per Passenger (JPY) (1)	14,205	15,556	+9.5%
Yield (JPY) (2)	18.9	20.6	+9.1%
Unit Revenue (JPY) (3)	14.0	14.4	+2.5%

Change in Revenue (JPY Bn)



(1) Revenue per Passenger = Passenger Revenue/Passengers (2) Yield = Passenger Revenue/RPK (3) Unit Revenue = Passenger Revenue/ASK

Details of financial results for FY2024Q1

Cargo



- ✓ **International Cargo:** Boeing 767 freighter services led cargo weight increase. High valued cargo mainly from Asia also led revenue growth.
- ✓ **Domestic Cargo:** Started A321 freighter services with Yamato HD from April 2024, contributing to significant revenue increase.

International Cargo	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Cargo Revenue (JPY Bn)	26.4	29.3	+11.1%
Available Ton Km (MN ton km)	1,052	1,297	+23.2%
Revenue Ton Km (MN ton km)	631	688	+8.9%
Carried Cargo Weight (Thousand ton)	105	126	+19.7%
Revenue Ton (JPY/kg)	250	232	▼7.2%


Domestic Cargo	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Cargo Revenue (JPY Bn)	4.9	6.5	+33.1%
Available Ton Km (MN ton km)	400	410	+2.5%
Revenue Ton Km (MN ton km)	69	68	▼1.7%
Carried Cargo Weight (Thousand ton)	73	72	▼0.9%
Revenue Ton (JPY/kg)	67	90	+34.3%


Details of financial results for FY2024Q1

LCC



- ✓ ZIPAIR shows good performance. From August 2024, SPRING JAPAN will launch Shanghai and Beijing routes as codesharing with JAL, aiming to be profitable throughout a year

ZIPAIR 	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Passenger Revenue (JPY Bn)	11.5	17.2	+49.2%
Passengers ('000)	244	332	+35.7%
RPK (MN passenger km)	1,338	1,902	+42.1%
ASK (MN seat km)	1,718	2,342	+36.3%
L/F (%)	77.9%	81.2%	+ 3.3pt
Revenue per Passenger (JPY) (1)	47,306	51,983	+9.9%
Yield (JPY) (2)	8.7	9.1	+4.9%
Unit Revenue (JPY) (3)	6.7	7.4	+9.4%

SPRING JAPAN 	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	y/y
Passenger Revenue (JPY Bn)	1.7	3.7	+109.9%
Passengers ('000)	146	259	+76.6%
RPK (MN passenger km)	131	323	+145.1%
ASK (MN seat km)	206	398	+93.1%
L/F (%)	64.0%	81.2%	+ 17.2pt
Revenue per Passenger (JPY) (1)	12,020	14,291	+18.9%
Yield (JPY) (2)	13.4	11.5	▼14.4%
Unit Revenue (JPY) (3)	8.6	9.3	+8.7%

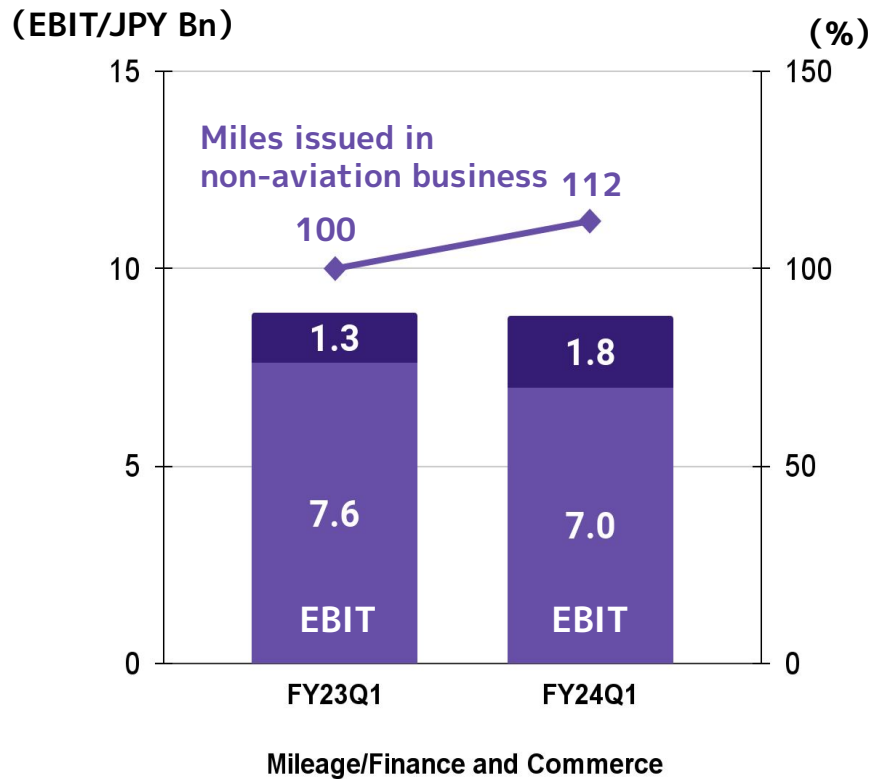
(1) Revenue per Passenger = Passenger Revenue/Passengers (2) Yield = Passenger Revenue/RPK (3) Unit Revenue = Passenger Revenue/ASK

Details of financial results for FY2024Q1

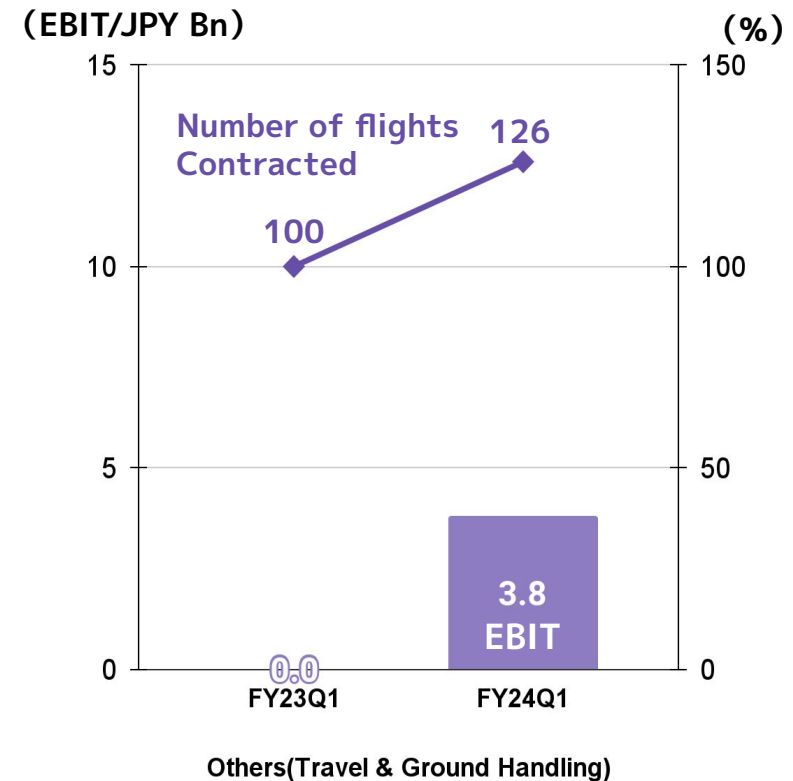
Mileage/Finance and Commerce, Other(Travel,Ground Handling)



- ✓ Mileage/Finance and Commerce: Posted steady profit by more mileage points issued through non-aviation business.
- ✓ Others: Increased ground handling contracts with higher unit price, resulting in larger profit.



- ◆ Miles issued in non-aviation business(vs. FY2023Q1=100)
- Commerce business profits (left axis)
- Mileage/Finance business profits (left axis)



- ◆ Number of flights(vs. FY2023Q1=100)
- Profits(left axis)

Details of financial results for FY2024Q1

Expenses



Major Operating Expense Items

(JPY Bn)	Q1 (Apr. to Jun.)			
	FY23Q1	FY24Q1	Vs. FY23Q1	
			Diff.	y/y
Fuel	79.4	94.5	+15.1	+19.0%
Landing and navigation fees	17.3	20.6	+3.3	+19.4%
Maintenance	29.2	36.2	+6.9	+23.9%
Sales commissions (Air Transport)	6.2	7.5	+1.3	+21.9%
Services(1)	10.4	13.0	+2.6	+25.2%
Other variable cost(2)	48.9	54.4	+5.5	+11.3%
Aircraft	31.1	29.9	▼1.2	▼4.0%
Personnel	77.6	86.8	+9.1	+11.8%
Other cost	52.6	62.8	+10.1	+19.4%
Total Operating Expenses	353.0	406.1	+53.1	+15.0%

Full Service Carrier Unit Profit

(JYP Bn)	Q1 (Apr. to Jun.)		
	FY23Q1	FY24Q1	Vs. FY23Q1
			Diff.
UR (Unit Revenue)(3)	13.1	13.9	+0.7
UC (Unit Cost)(4)	12.1	13.7	+1.5
UP (Unit Profits)(5)	0.9	0.1	▼0.8

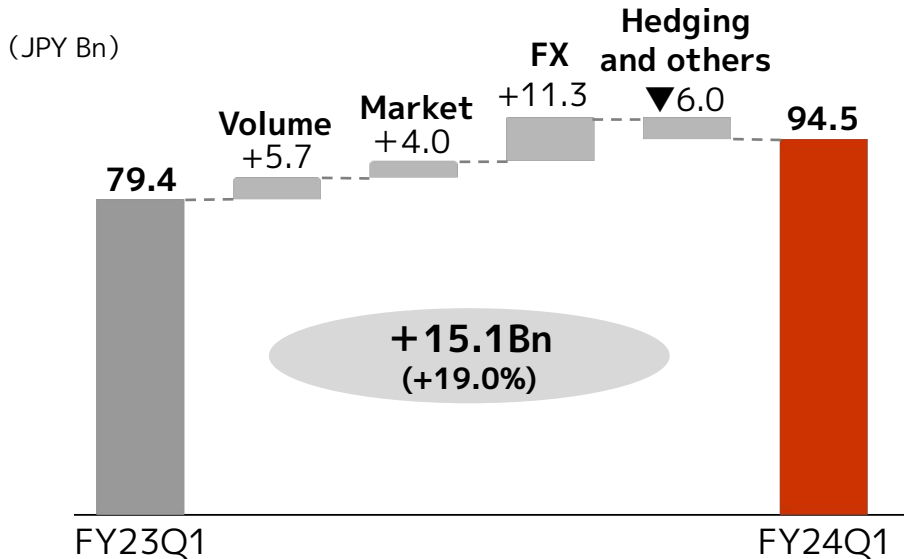
(1) Services = Expenses regarding inflight services, airport lounges, cargo equipment, etc. (2) Other variable cost = Travel agency, Mileage, Commerce, Ground handling, etc.
 (3) Unit Revenue = Passenger Revenue/ASK (4) Unit Cost = (Operating expenses - Non-Passenger Revenue)/ASK (5) Unit Profits = (Unit Revenue) - (Unit Cost)

Details of financial results for FY2024Q1

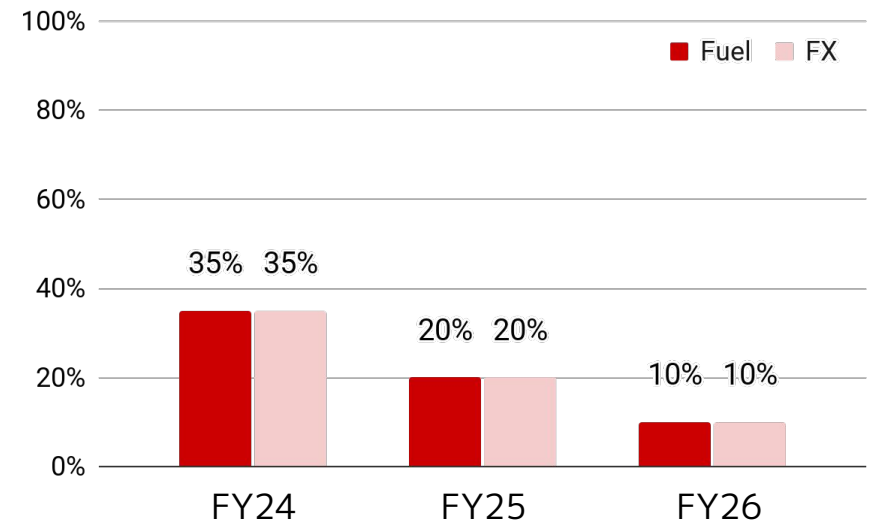
Fuel Costs



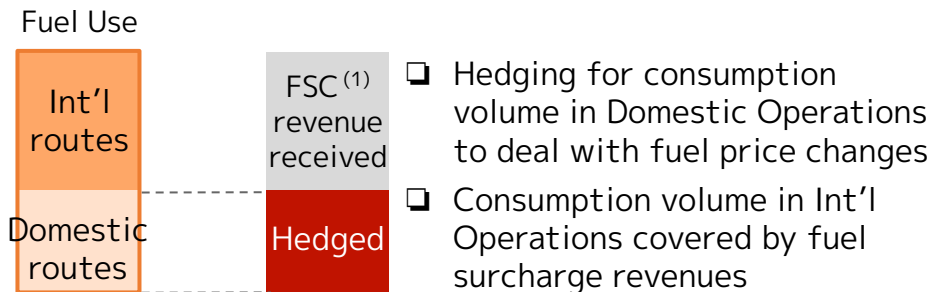
Changes in fuel costs



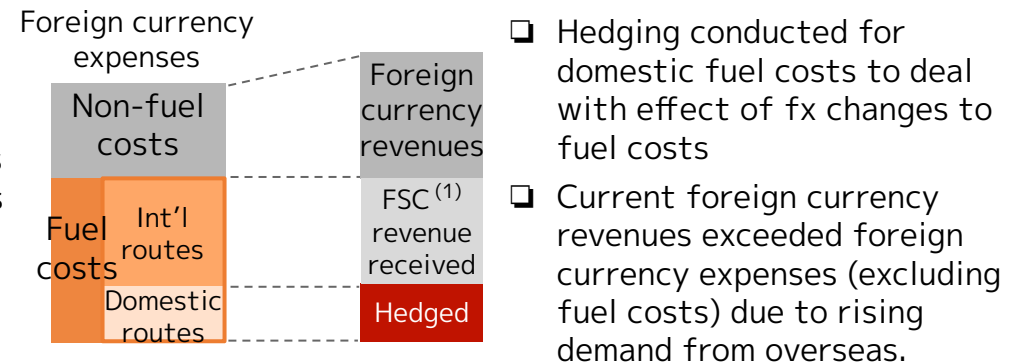
Hedge Ratio (As of End of Jun./2024)



Fuel Hedging



FX Hedging



(1) FSC = Fuel Surcharge

Details of financial results for FY2024Q1

Balance Sheet and Cash Flow



BS

- ✓ Equity ratio is 38.9% and Net D/E ratio is x0.0 both in terms of credit rating evaluation basis, kept at a healthy level

CF

- ✓ Maintained a positive free cash flow despite increased investment. Conducted debt financing as planned for future growth.

Balance Sheet	End of FY23	End of FY24Q1	Diff.
Total Assets	2,649.2	2,781.5	+132.3
Cash and Deposits	713.8	819.3	+105.5
Balance of Interest-bearing Debt	887.2	948.8	+61.5
Repayment within one year	106.9	111.2	+4.3
Shareholders' Equity (1)	909.9	907.4	▼2.4
Shareholders' Equity Ratio(%) (2)(5)	34.3% (41.0%)	32.6% (38.9%)	▼1.7pt (▼2.0pt)
D/E Ratio (x) (3)	1.0x	1.0x	+0.1x
Net D/E Ratio (x) (4)(5)	0.2x (▼0.0x)	0.1x (▼0.0x)	▼0.0x (▼0.0x)

(JPY Bn)

Cash Flow	FY23Q1	FY24Q1	Diff.
Cash Flow from Operating Activities	123.6	106.0	▼17.6
Depreciation and Amortization	36.9	38.1	+1.2
Cash Flow from Investing Activities	▼35.5	▼38.9	▼3.3
Capital Investment	▼37.2	▼42.4	▼5.2
Free Cash Flow (6)	88.0	67.0	▼20.9
Cash Flow from Financing Activities	▼17.2	34.1	+51.4
Total Cash Flow (7)	70.8	101.2	+30.4
EBITDA (8)	68.3	60.3	▼8.0

- (1) Equity Attributable to Owners of the Parent
- (2) Ratio of Equity Attributable to Owners of the Parent to Total Assets
- (3) Interest-Bearing Debt/Shareholders' Equity
- (4) (Interest-Bearing Debt - Cash and Deposits) /Shareholders' Equity
- (5) Figures in () represent figures based on credit rating evaluation considering Hybrid Finance
- (6) Cash Flow from Operating Activities + Cash Flow From Investment Activities
- (7) Cash Flow from Operating Activities + Cash Flow from Investment Activities + Cash Flow from Financial Activities
- (8) EBITDA = EBIT + Depreciation and Amortization

1. PERFORMANCE OVERVIEW FOR FY24Q1
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[Reference] Operation Performance by Geographic Segment (Full Service Carrier)



Passenger Revenue		
(%)	Q1 (Apr. to Jun.)	
	FY24 Component Ratio	Vs. FY23Q1
America	40%	+23.1%
Europe	18%	+21.8%
Asia/Oceania	29%	+1.1%
China	6%	▼10.6%
Hawaii/Guam	7%	+14.1%
Total	100%	+12.6%

ASK		
(MN seat km)	Q1 (Apr. to Jun.)	
	FY24Q1	Vs. FY23Q1
America	4,518	+2.7%
Europe	2,026	+17.9%
Asia/Oceania	3,943	▼4.4%
China	571	+3.3%
Hawaii/Guam	1,156	+19.7%
Total	12,215	+3.8%

RPK		
(MN passenger km)	Q1 (Apr. to Jun.)	
	FY24Q1	Vs. FY23Q1
America	3,876	+6.1%
Europe	1,624	+27.7%
Asia/Oceania	3,083	▼0.7%
China	412	+49.6%
Hawaii/Guam	866	+22.6%
Total	9,863	+9.4%

Revenue Passengers Carried		
('000)	Q1 (Apr. to Jun.)	
	FY24Q1	Vs. FY23Q1
America	413	+5.2%
Europe	176	+30.3%
Asia/Oceania	797	+1.2%
China	214	+54.4%
Hawaii/Guam	147	+28.6%
Total	1,750	+11.4%

Load Factor		
(%)	Q1 (Apr. to Jun.)	
	FY24Q1	FY23Q1
America	85.8%	83.0%
Europe	80.2%	74.0%
Asia/Oceania	78.2%	75.3%
China	72.2%	49.8%
Hawaii/Guam	75.0%	73.2%
Total	80.7%	76.6%

[Reference] Fleet Information



			End of FY23 (March 31, 2024)			End of FY24Q1 (June 30, 2024)			Diff.
			Owned	Leased	Total	Owned	Leased	Total	
Full Service Carrier	Large	Airbus A350-1000	3	0	3	3	0	3	0
		Airbus A350-900	11	4	15	11	4	15	0
		Boeing 777-300ER	13	0	13	13	0	13	0
		Large-sized Total	27	4	31	27	4	31	0
	Middle	Boeing 787-9	19	3	22	19	3	22	0
		Boeing 787-8	23	0	23	23	0	23	0
		Boeing 767-300ER	16	9	25	16	9	25	0
		Middle-sized Total	58	12	70	58	12	70	0
	Small	Boeing 737-800	47	9	56	47	9	56	0
		Small-sized Total	47	9	56	47	9	56	0
	Regional	Embraer 170 / Embraer 190	32	0	32	32	0	32	0
		De Havilland DHC-8-400CC	5	0	5	5	0	5	0
		ATR42-600 / ATR72-600	14	1	15	14	1	15	0
		Regional Total	51	1	52	51	1	52	0
	Cargo	Airbus A321-200	0	2	2	0	3	3	+1
		Boeing 767-300ER	0	2	2	0	2	2	0
		Cargo Fleet Total	0	4	4	0	5	5	+1
Full Service Carrier Total			183	30	213	183	31	214	+1
LCC	Boeing 787-8	8	0	8	8	0	8	0	
	Boeing 737-800	0	6	6	0	6	6	0	
	LCC Total	8	6	14	8	6	14	0	
Full Service Carrier + LCC Total			191	36	227	191	37	228	+1

[Reference]

Details of FY2024 Full-Year Performance Forecast



(JPY Bn)	FY24 Q1		FY24
	Result	y/y vs. FY23	Forecast(1)
Revenue	424.0	+11.2%	1,930.0
Full Service Carrier	334.6	+8.6%	1,503.0
International PAX	166.1	+12.6%	710.0
Domestic PAX	124.7	+2.2%	598.0
Cargo and Mail	38.8	+13.0%	167.0
Other Revenue	4.9	+19.3%	28.0
LCC	24.7	+64.6%	115.0
Mileage/Finance and Commerce	46.0	+4.8%	223.0
Other (Ground Handling, Travel, etc.)	54.7	+7.1%	290.0
Adjustment	▼36.1	-	▼201.0
Operating Expense	406.1	+15.0%	1,775.0
Fuel	94.5	+19.0%	435.0
Excluding Fuel	311.6	+13.9%	1,340.0
Others	4.2	+40.7%	15.0
EBIT	22.1	▼29.5%	170.0
Full Service Carrier	7.9	▼67.8%	110.0
LCC	2.2	-	13.0
Mileage/Finance and Commerce	8.8	▼0.9%	44.0
Other (Ground Handling, Travel, etc.)	3.8	-	12.0
Adjustment	▼0.6	-	▼9.0
Net Profit	13.9	▼39.4%	100.0

Impact on profit after FY24Q2 by Fuel and FX rate (Incl. hedging and Fuel surcharges)						
(JPY Bn)	Fuel Prices (USD/bbl)	Dubai Crude	70USD	80USD	90USD	100USD
		Singapore Kerosene	90USD	100USD	110USD	120USD
FX (JPY/USD)	135JPY		+22.0	+17.0	+12.0	+7.0
	145JPY		+15.0	+8.0	Base ±0.0	▼5.0
	155JPY		+7.0	+2.0	▼3.0	▼12.0
	165JPY		+3.0	▼3.0	▼10.0	▼20.0

(1) Originally disclosed on May 2, 2024

[Reference] FY2024 Earnings Forecast (Air transportation Segment)



International Passenger	CY19 (4)	FY23	FY24 Forecast	Vs. CY19 (%)			Vs. FY23 (%)		
				Full-year	1st Half	2nd Half	Full-year	1st Half	2nd Half
Passenger Revenue (JPY Bn)	531.2	622.3	710.0	+33.6%	+27.1%	+40.5%	+14.1%	+10.4%	+17.9%
Passengers ('000)	9,796	6,628	7,459	▼23.9%	▼25.0%	▼22.7%	+12.5%	+12.7%	+12.4%
RPK (MN passenger km)	48,822	37,201	40,689	▼16.7%	▼17.4%	▼15.9%	+9.4%	+8.5%	+10.3%
ASK (MN seat km)	55,177	47,328	49,997	▼9.4%	▼10.3%	▼8.5%	+5.6%	+5.2%	+6.1%
L/F (%)	88.5%	78.6%	81.4%	▼7.1pt	▼7.1pt	▼7.1pt	+2.8pt	+2.4pt	+3.1pt
Revenue per Passenger (JPY) (1)	54,229	93,897	95,281	+75.7%	+69.8%	+81.8%	+1.5%	▼1.8%	+4.9%
Yield (JPY) (2)	10.9	16.7	17.5	+60.5%	+54.3%	+67.0%	+4.4%	+2.0%	+6.9%
Unit Revenue (JPY) (3)	9.6	13.1	14.2	+47.7%	+42.0%	+53.6%	+8.1%	+5.1%	+11.1%

Domestic Passenger	CY19 (4)	FY23	FY24 Forecast	Vs. CY19 (%)			Vs. FY23 (%)		
				Full-year	1st Half	2nd Half	Full-year	1st Half	2nd Half
Passenger Revenue (JPY Bn)	554.2	550.8	598.0	+7.9%	+7.1%	+8.8%	+8.6%	+11.2%	+5.9%
Passengers ('000)	38,368	35,109	36,129	▼5.8%	▼5.6%	▼6.1%	+2.9%	+4.6%	+1.2%
RPK (MN passenger km)	29,070	26,771	27,384	▼5.8%	▼5.2%	▼6.4%	+2.3%	+4.7%	▼0.1%
ASK (MN seat km)	36,539	35,184	35,457	▼3.0%	▼2.5%	▼3.5%	+0.8%	+1.7%	▼0.1%
L/F (%)	79.6%	76.1%	77.2%	▼2.3pt	▼2.3pt	▼2.4pt	+1.1pt	+2.3pt	▼0.0pt
Revenue per Passenger (JPY) (1)	14,445	15,690	16,574	+14.7%	+13.4%	+16.1%	+5.6%	+6.4%	+4.8%
Yield (JPY) (2)	19.1	20.6	21.9	+14.7%	+13.0%	+16.4%	+6.3%	+6.2%	+6.3%
Unit Revenue (JPY) (3)	15.2	15.7	16.9	+11.3%	+9.8%	+12.9%	+7.9%	+9.5%	+6.2%

(1) Revenue per Passenger = Passenger Revenue/Passengers (2) Yield = Passenger Revenue/RPK (3) Unit Revenue = Passenger Revenue/ASK

(4) CY2019 = Jan to Dec 2019; From January to March, IFRS values are calculated using a virtual method for internal management.

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