

JAL Group's Q1 Account Settlement for FY2003

August 4, 2003

Japan Airlines System Corporation



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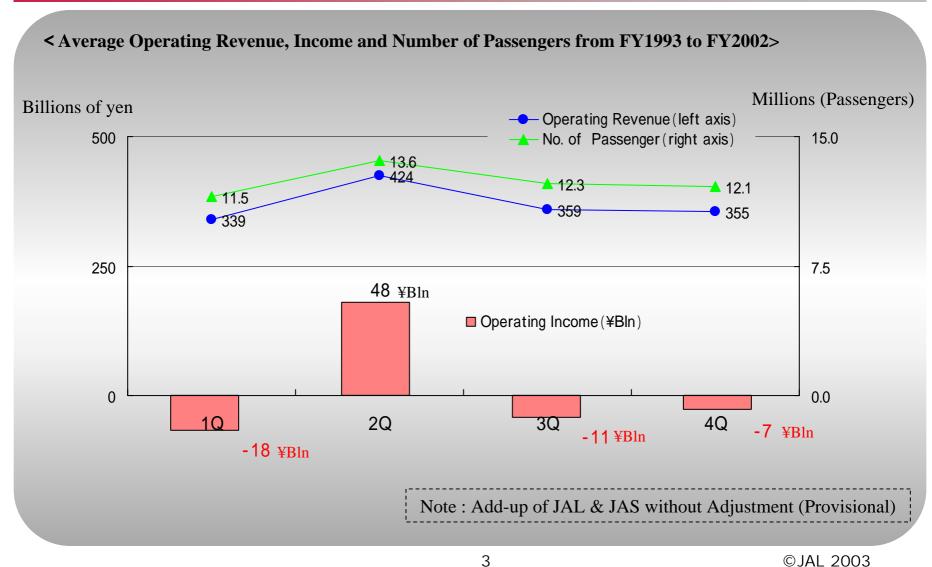
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. Outline of Q1 Account Settlement for FY2003

Average quarterly Results during the past 10 Years







Gist of the Consolidated Financial Statements

		(Billions of yen)
	FY02 (Reference)	FY03/1Q
Operating Revenue	2,083.4	398.8
Operating Expenses	2,072.8	475.8
Operating Income	10.5	76.9
Non-Operating Revenue	59.2	11.9
Non-Operating Expenses	53.9	11.7
Ordinary Income	15.8	76.7
Net Income	11.6	77.2



Gist of the Results of Air Transportation Segment

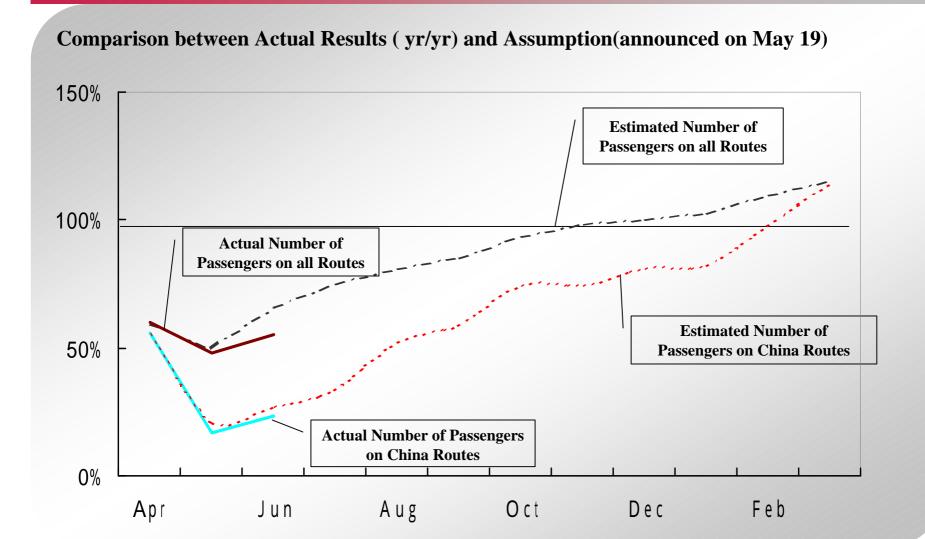
(Billions of ven)

	(Billions of yen)				
	FY02/1Q*1	FY03/1Q	Difference	((yr/yr)
Operating Revenue	380.2	313.9	66.3	(17%)
International Passe	154.9	93.8	61.1	(39%)
Domestic Passenge	143.6	145.7	2.1	(1%)
International Cargo	37.7	35.6	2.1	(6%)
Others	44.0	38.8	5.2	(12%)
Operating Expenses	403.8	386.8	17.0	(4%)
Operating Income	23.6	72.8	49.2	(-)

^{*1:} Provisional Calculation

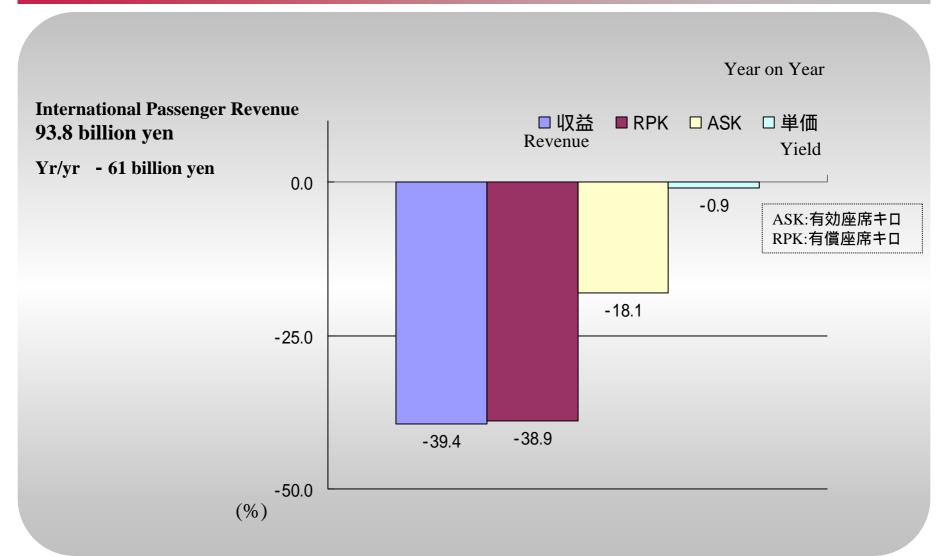
Comparison with Assumption in International Passenger





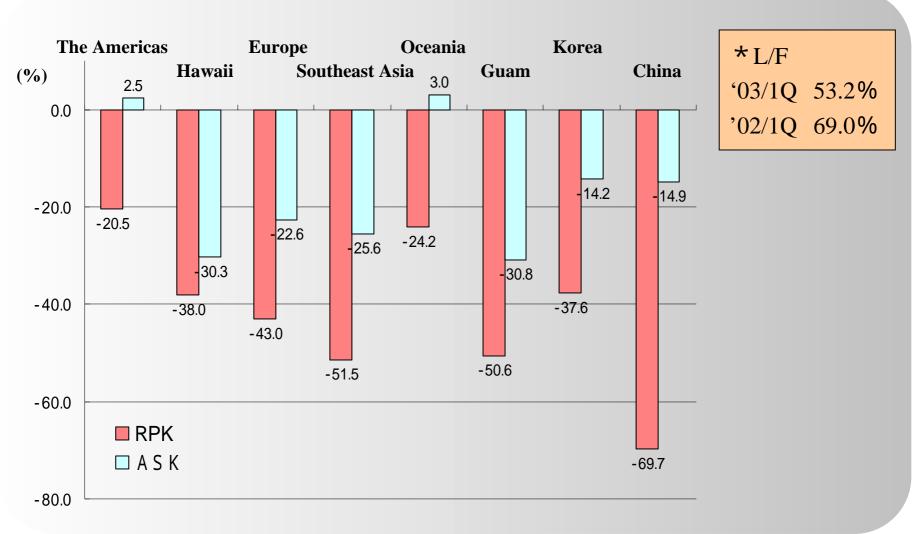
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Results of International Passenger



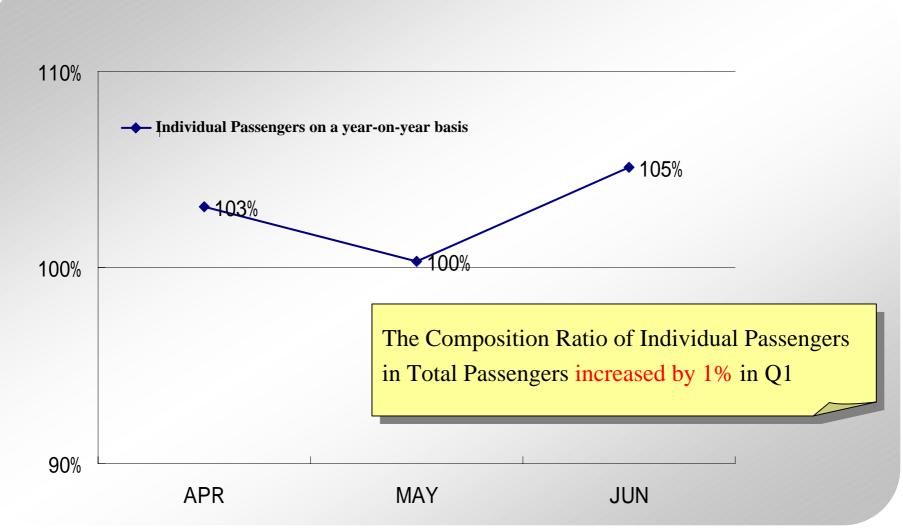


Number of International Passengers by Route (yr/yr)



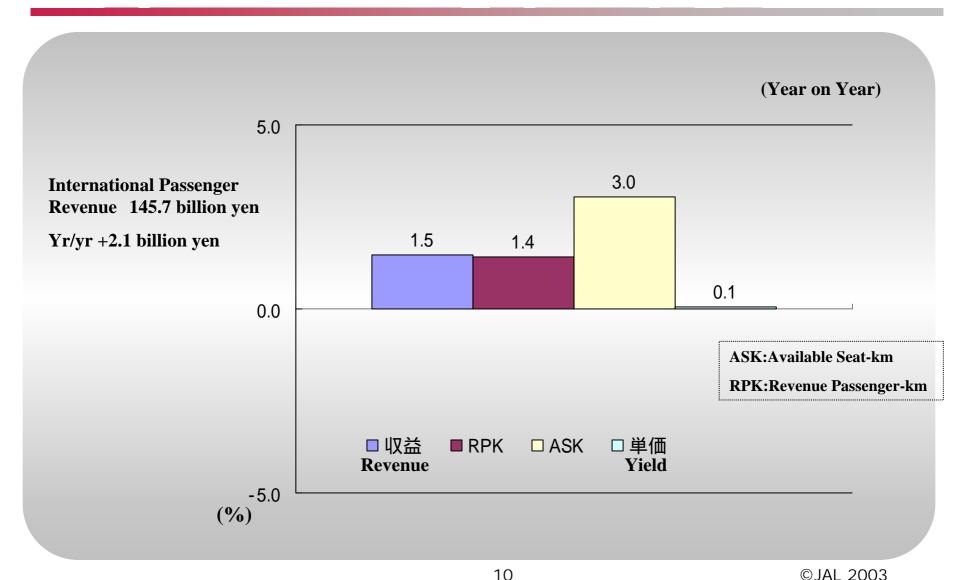
Domestic Passengers — Increase of the Ratio of Individual to Group Passengers





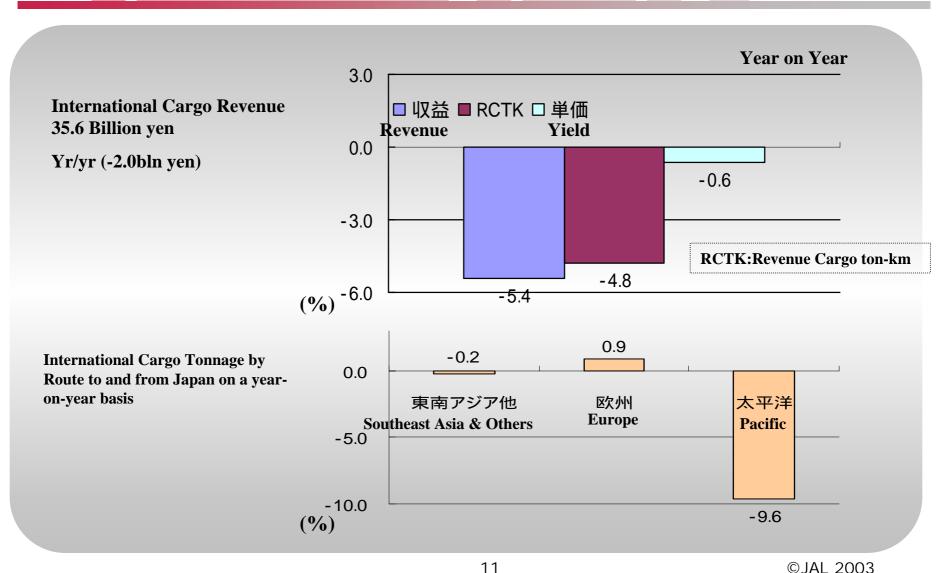


Results of Domestic Passenger





Results of International Cargo



Breakdown of the Operating Expenses of Air Transportation Segment



	(Billions of yen)			
	FY02/1Q*2	FY03/1Q	Difference	(yr/yr)
Fuel	59.0	59.3		(1%)
Airport facilities	32.1	31.3	0.8	(2%)
Maintenance	29.0	29.4	0.4	(1%)
Passenger services	14.5	9.7	4.8	(33%)
Commissions	31.2	23.6	7.6	(24%)
Aircraft Depreciation	18.0	19.0	1.0	(6%)
Aircraft leases	25.6	23.1	2.5	(10%)
Personnel	81.2	82.9	1.7	(2%)
Others · Consolidated Adjustments	113.2	108.5	4.7	(4%)
Total	403.8	386.8	17.0	(4%)

*2: Provisional Calculation

Fuel & Forex (Air Transportation Segment)



Fuel

→ Singapore Kerosene FY03/1Q Average \$30.5/bbl

(FY02/1Q Average \$27.0/bbl)

→ FY03 Hedge Ratio about 50%

Forex

Exchange Rates of main Currencies

USD	129.3	119.0
EUR	116.0	131.3
HKD	16.6	15.2



Average of Company exchange rate for April to June.



Revenue & Operating Income by Segment

			(Billions of yen)
Upper	Operating Revenue	FY02(Reference)	FY03/1Q*3
Down	Oprating Income	(1000101100)	1 100, 14 0
Aviation -related		468.2	108.6
		8.6	1.3
Travel Services		435.7	77.1
		0.2	2.0
Hotel & Resort		39.8	8.8
		0.2	0.6

*3: before Consolidation Adjustments



. Topics

Upgrade of J PRODUCTS



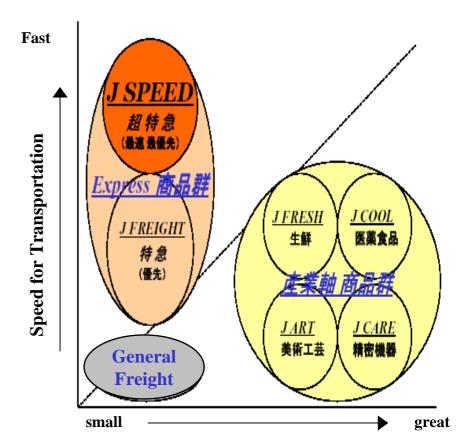
WOW

Expansion of J SPEED Network to cover 523 cities all over the World

First ever Services in Japan!

Time Definite Services Space-Guarantee Service

Elimination of the weight limit for J SPEED

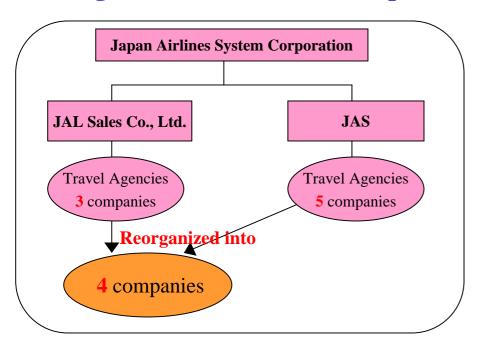


Need of know-how for Special Transportation

Progress of the Integration



Reorganization of Retails Companies



Integration of Offices in Tokyo Area

New Uniforms



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(N.B.)

Please refer to the Financial Information ("Kessan Tanshin", "Yukashoken Hokokusyo" etc.) for the precise figures on the account settlement. Any statements in this document, other than those of historical facts, are forward-looking statements about future performance, which are based on management's assumptions and beliefs in light of information currently available, and involve risks and uncertainties. Actual results may differ materially from these forecasts. This document is published as supplemental materials for the Briefing on JAL Group's Financial Statements for FY2002. The copyright of this document belongs Japan Airlines System Corporation.

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